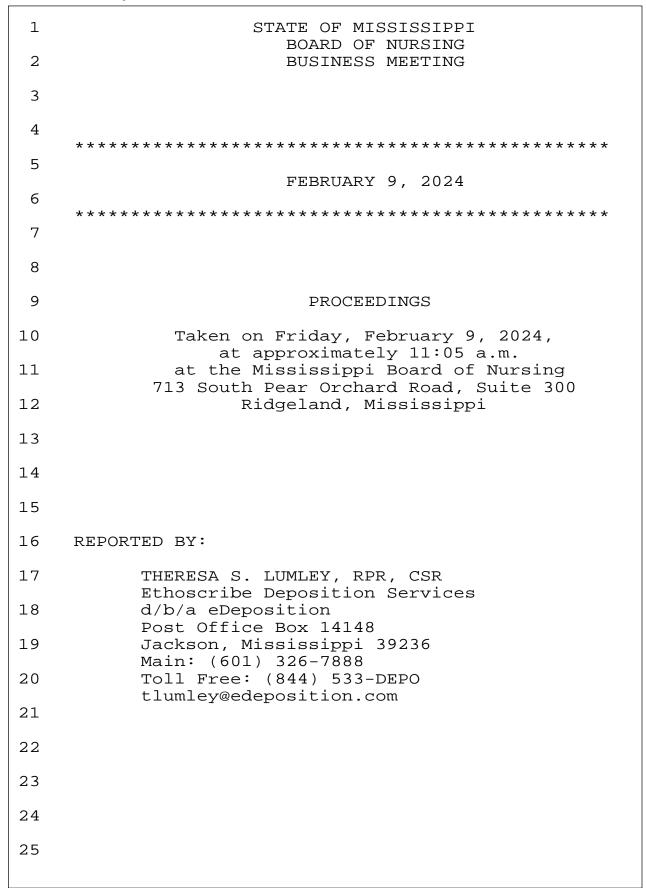
In the Matter of: STATE OF MS. BOARD OF NURSING MEETING, BUSINESS February 09, 2024 **e Deposition** 844.533.DEPO



1	APPEARANCES:
2	ATTORNEY GENERAL REPRESENTATIVE:
3	KIMBERLY TURNER, ESQUIRE
4	Mississippi Attorney General's Office Post Office Box 3682 Tachaan Mississippi 20207 2682
5	Jackson, Mississippi 39207-3682
6	MISSISSIPPI BOARD OF NURSING BOARD OF DIRECTORS:
7	SANDRA CULPEPPER, LPN (PRESIDENT) JEREMY CUMMINS, LPN, LNHA (TREASURER)
8	JANIE CLANTON, RN, (SECRETARY) NANCY NORRIS-JOHNSON, LPN, II, CPT
9	T. J. ADAMS, RN MARY STEWART, Ph.D, RN
10	LACEY GENTRY, MSN, RN ALTON SHAW, FNP-C
11	JANEL MOODY, RN ALVENO CASTILLA, CONSUMER
12	
13	COUNSEL FOR THE BOARD OF NURSING:
14	DEANNE SALTZMAN, ESQUIRE
15	Board of Nursing General Counsel 713 South Pear Orchard Road, Suite 300
16	Ridgeland, Mississippi 39157
17	
18	
19	
20	
21	
22	
23	
24	
25	
1	

1	T-A-B-L-E O-F C-O-N-T-E-N-T-S	
2	Title Page	1
3	Appearances	2
4	Table of Contents	3
5	Proceedings	4
6	Certificate of Court Reporter	74
7		
8		
9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

1	PROCEEDINGS
2	* * * * * *
3	MS. CULPEPPER: Good morning and
4	welcome to the Mississippi Board of Nursing.
5	Before we begin today, I would like to make a
6	declaration of a quorum.
7	(Matters held off the record.)
8	MS. CULPEPPER: At this time would
9	anyone like to make a motion for the approval of
10	the agenda?
11	MR. CUMMINS: I make a motion we
12	approve the agenda.
13	MR. SHAW: Second.
14	MS. CULPEPPER: All those in favor.
15	BOARD PANEL: Aye.
16	MS. CULPEPPER: Next we're going to
17	move into the open forum. Is there anyone from
18	the public that would like to speak?
19	All right. We'll move forward with
20	the legislative update. Mr. Bobinger.
21	MR. BOBINGER: Thank you, Madam
22	Chairman. Chair Lady I should say. It's good
23	to be with y'all today. I can tell you this:
24	The first few weeks were receptions, parties,
25	and inaugurations. It's work now. I mean, I

was telling Dr. Johnson the last -- actually the 1 2 prior week and this week has been -- I mean, they've been really working. They've been 3 holding committee meetings. I will tell you 4 5 they've been doing lots of joint House and 6 Senate Public Health Committee meetings, and 7 I've been keeping the board informed about They're looking at everything from DHS 8 those. 9 to community mental health, to Department of Mental Health. They're just kind of going by 10 11 different agencies, but I think that's good, 12 giving an overview.

13 I'll start out mentioning we have budget hearings coming up. Our subcommittee 14 15 chairs. And, again, thanks to Shan Montgomery 16 for her diligent work on our budget. I think we have -- Shan, correct me if I'm wrong, next 17 18 Tuesday, the 13th, we have at 1:00 p.m. our Senate Subcommittee Appropriations hearing. 19 And a wonderful Valentine's Day I get to spend with 20 21 Shan and Phyllis and whomever else may be there. 22 We have an 11:15 a.m. subcommittee budget hearing in the House. And I know Shan 23 and I have talked some, and I know she's got 24 25 some ideas about really providing data points to

1	really let these folks see what our needs are,
2	what we do with our money, and we've always been
3	very transparent about that.
4	I will tell you and Shan and I have
5	talked about it and Dr. Johnson. It's kind of
6	been a little a thought early in the session
7	that money is going to be tighter in general
8	this year because, you know, the ARPA funding
9	has either been spent or at least committed or
10	allocated. And then you've got the tax cut
11	issue out there. But the other huge issue is
12	the PERS, you know, Public Employees Retirement
13	System. They're going to have to do something
14	to address that to stabilize it. Some of that
15	is going to require stroking a large check, I do
16	believe, out of the state general fund. I think
17	the House and Senate are a little different
18	apart right now in exactly how they want to fix
19	it or at least try to do something with it, so
20	we'll be following that.
21	Real quickly, I'll just mention a few
22	bills to you. Senate Bill 2779 is the full
23	practice authority, which will eliminate the
24	need for, of course, the collaboration
25	agreements and set practice hours and that type

25

1	thing. You're all familiar with that. This is
2	Senator Kevin Blackwell's bill from Desoto
3	County. We have met with Senator Blackwell.
4	I've talked to him a number of times, and our
5	people have as well. So we're going to see how
6	that goes. We've certainly laid a lot of
7	groundwork, I mean especially, you know, not
8	only the board, but the various associations
9	that have an interest in this and the
10	stakeholders. So we shall see how that
11	proceeds. That's 2079.
12	In the House, Representative Donnie
13	Scoggins has dropped House Bill 821. 821. That
14	is the full practice authority legislation which
15	would basically do the same thing. I will say
16	there is a difference in the hours between the
17	two bills, but it's so early in the process, I
18	can see that kind of going back and forth. But
19	Representative Scoggins, who you know has been
20	supportive on this issue from the beginning, has
21	dropped that bill.
22	I will tell you we fully expect
23	another House bill to be dropped. I can't say
24	exactly for sure yet. I think I know who it is,

but we're going to have another full practice

844.533.DEPO

1	authority bill dropped, and I think it will come
2	out soon. And this gives me a good segue to
3	tell you that the deadline for introduction of
4	bills is next Wednesday, so we're probably at
5	least a week and a half or so out before we
6	really see all the general bills that have been
7	introduced. So we're still just a little bit
8	out from that.

9 I think, Dr. Johnson, you had asked me about House Bill 648, nurses -- allow nurse 10 practitioners and RNs to administer vitamins 11 12 intravenously. Well, I guess through 13 intravenous therapy in a clinical setting. This was dropped by Representative Tracy Arnold from 14 Prentiss County up your way, but the -- this is 15 16 -- you know, I don't know how significant this is, but I know, Dr. Johnson, you had asked me 17 18 about that bill, so I just got it on my tracking list. 19

20 Senate Bill 2080, midwifery create --21 this is a fairly comprehensive bill. This has 22 been dropped by Senator Blackwell also that I 23 referred to earlier. This would create a new 24 state board of licensing for midwifery, rules, 25 regulations, requirements, scope of practice.

1	It's a very comprehensive bill. And it has been
2	dropped. It's too early to know I don't know
3	what the real prospects of this bill making it
4	are. I don't know right now what the appetite
5	is for creating a new state board and funding
6	it, but it's out there and Senator Blackwell is
7	a credible person to drop it, so we'll also be
8	watching that bill.
9	Just as a side note, Senate Bill 2240,
10	Board of Medical Licensure, revised licensure
11	status definition, procedure, fines and
12	temporary practice authority. So just health
13	care medical related. Just wanted to I had
14	somebody to actually ask me about it, so I
15	wanted to be sure and mention that bill if you
16	wanted to take a look at it. It makes for some
17	great bedtime reading.
18	This here, this on the back is just
19	the title of the bill. So it's rather
20	extensive.
21	But Senate Bill 2070, nurse
22	practitioners authorized to dispense legend
23	drugs to patients. And this is dropped also by
24	Senator Blackwell. As you can see, he's very
25	involved in obviously the Senate Public Health

1	Committee. But Senate Bill 2070 authorizes
2	nurse practitioners to dispense legend drugs to
3	patients.
4	Dr. Johnson, you had asked me about
5	this earlier in the session or at the
6	beginning. Full practice this is let me
7	say House Bill 680, House Bill 680, full
8	practice authority for midwives. So, like,
9	remove any collaboration agreements or anything.
10	It's kind of like their own the bill just for
11	their profession or specialty.
12	So I just wanted to make you aware of
13	that. Representative Dan Eubanks from Desoto
14	County has dropped that bill for them on that
15	issue.
16	That's kind of an overview of what we
17	see now. Remember, we've got a week and a half,
18	possibly a max of two weeks before we know
19	everything out there. Certainly certainly I
20	expect some more bills to come forward. We'll
21	certainly I'll, you know, stay in contact,
22	obviously, with Dr. Johnson, Shan and the board
23	folks, but and staff, but we'll certainly
24	make you aware of anything that you guys need to
25	know that may impact the board and the

profession. 1 2 So with that, if anybody has got a 3 question. 4 I do. So, Trey, thank DR. STEWART: you for the report. You said one of the last 5 6 things that NPs would be able to drop -- what 7 kind of drugs? 8 MR. BOBINGER: Legend drugs. 9 DR. STEWART: What is that? 10 MR. BOBINGER: I think that's -- I 11 think if you look, the FDA or the Federal Drug Cosmetic Act, anything requiring a prescription 12 13 is the way I looked up the definition. Does 14 that sound right? 15 DR. JOHNSON: Dispensing of legend 16 druqs? 17 DR. STEWART: Well, I was referring to 18 -- yes, I quess --MR. BOBINGER: Yes, it was. 19 20 Dispensing of legend drugs, yes. In other words, allowing 21 DR. JOHNSON: 22 them to be able to dispense medications out of 23 the clinic like the physicians now have the authority to do. And that's drugs for 24 25 hypertension, diabetes, which they can keep in

1	the clinic in bulk and then put it in a bottle,
2	put a label on it and give to the patient.
3	DR. STEWART: Okay. The other
4	question that I had is and there may be board
5	members that can answer this, but the
6	elimination of the collaborative agreement, so
7	that so, I mean, maybe because I'm on the
8	APRN committee now and I'm learning some things,
9	but that in many ways is how we track what our
10	NPs are doing, what they're approved to do, what
11	they're skilled to do, educated, et cetera. So
12	if we eliminate that, I mean, what's our have
13	we thought about what that means really?
14	DR. JOHNSON: So if the only thing
15	that full practice authority bill does is take
16	away the collaborative agreement. It does not
17	change the law in any other manner. They still
18	must operate and practice within their scope of
19	practice.
20	As the regulatory agency, you, the
21	Board of Nursing, will be able to promulgate
22	rules and regulations based on whatever that new
23	law says on how they do that practice.
24	You will promulgate the rules without
25	usurping the law. It's pretty clear in the law.

1	It defines their scope of practice. And those
2	rules and regulations have to reflect the scope
3	of practice and APRNs when they practice. So
4	the only thing that the full practice authority
5	bill is going to do is they don't have to have a
6	collaborative physician to practice and do their
7	job. Nothing else changes unless we promulgate
8	rules and regulations to change it. So you
9	still have authority to make the rules and
10	regulations as to how that practice is carried
11	out.
12	MR. SHAW: We're not breaking ground
13	here. There's 23, I believe, other states that
14	have this.
15	DR. STEWART: Oh, no, I know that. I
16	understand that. I'm just thinking
17	operationally. And so if they drop it, we need
18	to ask for an increase in our staff salaries and
19	pay because that that is going to be a lot.
20	DR. JOHNSON: I won't debate that. We
21	always need increases in salaries.
22	DR. STEWART: We talk about things and
23	then it's like if it happens, I mean, I'm I
24	certainly would support that. It's just we need
25	to be ready and that's all I have to say about
1	

1 that. 2 MR. BOBINGER: I think Dr. Johnson said it very succinctly. It doesn't change the 3 4 substantive law, but as the Mississippi Board of 5 Nursing, you members have the authority to your 6 rules and regulations to augment or 7 supplement -- you know, for instance, a rule or reg to allow more tracking in absence of a 8 9 collaboration agreement. So I think you're going to be covered there if it passes. 10 11 Anybody else? 12 DR. JOHNSON: Madam Chair, if I may, 13 Trey, there was one other bill that we talked 14 about. I was looking it up. 15 MR. BOBINGER: Which one was it? 16 DR. JOHNSON: I think it had to do 17 with Fresh --18 MR. BOBINGER: Oh, yes, the Fresh 19 Start Act. 20 DR. JOHNSON: It was going to affect 21 the NLC. 22 MR. BOBINGER: Yes, we dealt with that 23 bill last year. I don't know. I remember we discussed it. It's called the Fresh Start Act. 24 25 It was passed a few years ago. The whole point

1	is to kind of streamline and make it easier for
2	people that maybe had had a previous issue or
3	problem doing professional work. It impacts
4	various licensing boards and agencies. And I
5	think the issue we had is we just don't want
6	anything to affect the Nurse Licensure Compact,
7	which is our national compact, which sets forth
8	everything and our reciprocity, right, with
9	other states. So you're right, Dr. Johnson,
10	I'll get that bill number. I think
11	DR. JOHNSON: 826. House Bill 826.
12	MR. BOBINGER: Y'all put that down. I
13	wouldn't be surprised to see another bill.
14	ASSISTANT ATTORNEY GENERAL TURNER:
15	There actually is. There's two bills out there
16	right now that are seeking again, as they do
17	every year, to amend the Fresh Start Act. I
18	think the one that Dr. Johnson has referenced is
19	the simpler of the two. There's a much more
20	comprehensive amendment to the Fresh Start Act
21	and it amends the act, and it goes into every
22	boards' statutes and makes separate amendments
23	like they did before where they're striking
24	essentially every language all the language
25	from every board that refers to moral turpitude

and good character. So I've got both those 1 2 bills, and I'm happy to forward them to you 3 quys. 4 MR. BOBINGER: But, see, the bill passed a few years ago initially, and then 5 6 certain agencies, like the Board of Nursing, we 7 had these little introductory clauses that more 8 or less took us or gave us latitude, the board latitude, to come out from under it. They went 9 10 back and deleted that language and it sounds like they're kind of trying to further that. 11 12 ASSISTANT ATTORNEY GENERAL TURNER: 13 Yeah, two years ago, not last, but the year 14 before, they had dropped that magic language "notwithstanding any language to the contrary" 15 and it's back and it's a bigger bill. 16 17 MR. BOBINGER: Right. 18 ASSISTANT ATTORNEY GENERAL TURNER: 19 And so they're really trying to direct all the 20 boards solely to the Fresh Start Act so that 21 your own code sections aren't legislating who 22 you can give a license to, if they have a conviction that's not related to the practice. 23 DR. JOHNSON: Okay. Because I do know 24 25 that there was a carve-out with compacts and

1	there's a compact law, and the danger that we
2	were discussing that it will usurp the compact
3	law which means it will remove us from being a
4	compact state. We can no longer be a compact
5	state. And that's a dangerous entity right now.
6	So that's why I asked Trey to make sure he
7	monitors that. I was unaware of that second
8	bill, so I would like a copy of that to review
9	since it's more comprehensive.
10	ASSISTANT ATTORNEY GENERAL TURNER:
11	There's definitely two. I think there may be
12	more.
13	MR. BOBINGER: It wouldn't surprise me
14	that there was one or two more of that. And
15	that's all a push. And I mean, the intent is
16	fine. You know, we're all about second chances
17	and trying to get especially talk about
18	shortages and all. I understand the intent, but
19	as Dr. Johnson, we just don't want it to do
20	something adverse or have an unintended
21	consequence.
22	MS. GENTRY: So I have a question. So
23	help me understand. The felony conviction for
24	basically any crime that puts the public at
25	risk, and we know what those are, they're

1	delineated. So those would be in essence
2	ASSISTANT ATTORNEY GENERAL TURNER:
3	The only ones pursuant to that one bill.
4	MS. GENTRY: Okay. So abuse of
5	elderly, felony conviction for elderly abuse,
6	that would no longer be something we looked at
7	or could look to something specifically like
8	that that would directly affect patient care as
9	far as nursing goes?
10	ASSISTANT ATTORNEY GENERAL TURNER:
11	You will always be protected as far as those
12	crimes and felonies that are within the
13	practice, the practice of nursing, nurse
14	practitioner. So something like what you're
15	talking about that would affect patient care is
16	arguably within the practice area, so you are
17	protected against those type of crimes even
18	though they're not delineated in that specific
19	bill, in the Fresh Start Act.
20	MS. GENTRY: Gotcha.
21	MR. BOBINGER: And I totally agree.
22	Ms. Gentry, I think what they're trying to do is
23	say if it's outside something in your scope or
24	what not related to, like, elder abuse, then
25	they want you know, whether it's leniency or

1	at least not let them be disqualified, just
2	solely based on that wrongdoing or conviction
3	when it's outside of what you're doing.
4	MS. GENTRY: Thank you.
5	MS. CULPEPPER: Any other questions
6	for Mr. Bobinger?
7	MR. BOBINGER: Thank you very much,
8	Madam President.
9	MS. CULPEPPER: Next we will move on.
10	Before we move on in the agenda, I would like to
11	so before we move forward, we would like to
12	stop for a moment and honor Ms. Jan Collins for
13	her service here at the Board of Nursing.
14	As we all know, Jan has been with us
15	for quite some time, and I think we all know
16	that Jan has brought many laughs, many memories.
17	She has brought an abundance of knowledge with
18	her. And she was fantastic in everything that
19	she did here at the Board of Nursing and
20	enlightening us all in some way. And so with
21	that, Jan, if you could, come up. I would like
22	to present you with this.
23	(Matters held off record.)
24	MR. CUMMINS: What does the plaque
25	say?

1	MS. CULPEPPER: So it says, "Jan
2	Collins, consumer, board member 2015 through
3	2023, in recognition and appreciation of your
4	dedication and valued service to the Mississippi
5	Board of Nursing."
6	MS. COLLINS: May I make just a couple
7	of comments? Okay. First of all, I wanted to
8	thank the may not the mayor. The governor,
9	Governor Bryant for appointing me to this board
10	for two terms, so I served eight and a half
11	years basically, and I cannot begin to tell you
12	how much this has meant to me. And I just want
13	to thank y'all for everything you do.
14	I just learned so very much about all
15	the different disciplines of nursing, and I want
16	to thank you for having such a commitment. This
17	is your life's calling and I can see it. And
18	our public is so blessed to have each of you in
19	your different roles to serve on this board with
20	your expertise and knowledge. I just feel like
21	we should all breathe a little easier with our
22	health care like it is. And the leadership,
23	too. I've loved working with the leadership at
24	the Board of Nursing. Y'all have just been
25	outstanding and I thank you for putting up with

1	me as a non-health care member with all the many
2	questions and everything that I ask. And I know
3	y'all got tickled with some of that.
4	So anyway but thank you again for
5	everything, and I just give y'all wish y'all
6	the very best going forward, the success of the
7	board.
8	And the governor appointed me to the
9	SWIB Board, the State Workforce Investment
10	Board, and I was telling Trey that that I
11	will any opportunity I have to do anything to
12	help the nurses of Mississippi through
13	workforce, and, Sandra, you know we'll still be
14	in communication; I will still keep y'all in
15	mind in everything with that.
16	So with that, I say thank you very
17	much. And it's been a pleasure and a lot of
18	fun, I have to admit. It was a lot of fun.
19	Yeah. So thank you, sweetly, to everybody.
20	MS. CULPEPPER: And so before we move
21	on, we also have a new board member, so I would
22	like to ask Mr. Alveno Castilla to join me. All
23	right.
24	(Alveno Castilla was sworn in.)
25	MS. CULPEPPER: So congratulations

once again. 1 2 MR. CASTILLA: Thank you. Looking 3 forward to it. 4 MS. CULPEPPER: And to Jan as well. So with that being said, we're going 5 to move forward with the discussion of the Board 6 7 of Directors Retreat. Due to the inclement 8 weather back in January, they were able to reschedule for May 7th, 8th and 9th. If I could 9 10 get a motion to accept those dates. 11 MR. SHAW: Motion. 12 MS. CULPEPPER: Do I have a second? 13 MS. GENTRY: Second. 14 MS. CULPEPPER: All in favor, say aye. 15 BOARD PANEL: Aye. 16 MS. CULPEPPER: Next we're going to move on to the Office of Nursing Workforce 17 18 report. DR. BURKS: Good morning. Madam 19 20 Chair, this is the report from the Office of Nursing Workforce. I'll start with MnVP. 21 22 MnVP currently have 33 participants with one of those individuals being referred to 23 legal. Since December of 2023, one of the 24 25 participants has graduated. We also have one

potential participant for the program, and two 1 2 potential participants were considered 3 ineligible. 4 The MnVP is currently in the process of updating the monitoring agreement and the 5 6 handbook. 7 And in terms of community involvement, 8 Casey, she will be attending the Mississippi 9 Addiction Conference. That will be February 21st through the 23rd, and she will 10 also be an exhibiter at this conference. 11 12 USDA, the Distance Learning and 13 Telemedicine Grant, that grant is still in 14 progress. We still have three campuses that are 15 pending installation, and the pending installation is based on the fact that these 16 17 campuses have been undergoing renovations. But 18 several of our partners who are part of this grant, they are currently using this equipment, 19 and they've been using it to facilitate training 20 21 sessions and meetings as well as student 22 engagement within the class. And that was the overall purpose of that grant. So that 23 information we will be submitting a report to 24 25 the USDA.

Looking at ONW, the retention 1 2 scholarships, and the retention scholarships was a service scholarship that was given out a few 3 years ago. We have three students that will be 4 graduating this month. Two of the students who 5 б were a part of the retention scholarship 7 program, they will be completing their service agreements this month. Two students finished 8 9 their agreements in January 2024, and we had three students to finish their work service 10 11 agreements in December.

12 In terms of the nursing program 13 scholarship, seven schools submitted their 14 student recipients for the fall of 2023. And when we look at the submissions per discipline, 15 in the fall of 2023, there were 64 PN 16 scholarships given, 97 RN and advance degrees, 17 18 which includes your master programs as well as 19 doctoral programs. It was 15.

20Overall, ONW awarded 842,100 with a21little over \$100,000 being disbursed to the22schools in the fall, leaving over \$732,000 for23the schools to utilize in the spring of 2024.24And we reported in December that the25schools are very appreciative of this. They did

1	send letters just signifying that they are
2	appreciative and how the funding assist their
3	students.
4	New in ONW, we will be launching a
5	series of newsletters throughout the year, and
6	the goal of this newsletter is to highlight
7	events hosted by nursing programs,
8	organizations, or facilities. The tentative
9	release date is March 2024. And we did send out
10	e-mails to our stakeholders and partners as well
11	as all of the nursing programs asking them to
12	submit their information so that we can include
13	it in this newsletter.
14	Also at ONW, in regard to the Advisory
15	Board and I did attach the referral
16	application. This is a volunteer committee that
17	consists of ten members. And the purpose of
18	this committee is to advise and assist the
19	Office of Nursing Workforce by giving
20	professional guidance, counseling and advice on
21	how ONW can advance nursing education, practice,
22	and workforce development.
23	Six of those members, their term will
24	expire in June of 2024. And we are actively
25	seeking individuals who will be an asset to the

1	advisory board. And the deadline for submission
2	is April 26, 2024. And also the application for
3	the Advisory Committee, that application is
4	going to be uploaded to the ONW website.
5	The last thing I have is the ONW
6	strategic plan. If you will look in your
7	packet, we did include a copy of the 2024-2026
8	strategic plan. We listed the mission statement
9	as well as the five components of the Office of
10	Nursing Workforce. And you will see that
11	there's goals and strategic initiatives.
12	There's four initiatives in terms of
13	collaboration, data, education, and outreach.
14	And these are in comparison to the overall
15	mission and strategic plan of the Mississippi
16	Board of Nursing.
17	And as you can see, as you go through
18	the strategic initiatives, it lists the
19	initiatives. It has an action plan for each,
20	our time line and completion date because it's
21	important for us to have an idea of what we're
22	trying to do, when we're trying to do it, and
23	when we want to accomplish that.
24	The last thing you will see in looking
25	at the strategic plan, there was a SWOT analysis

1	done to just review and go over the strengths,
2	the weaknesses, the opportunities, and threats
3	that we foresee.
4	That is the end of my report for ONW.
5	MS. CULPEPPER: Thank you, Dr. Burks.
6	Anyone have any questions?
7	MR. CASTILLA: I have a question just
8	on the funding. Is this funding embedded in the
9	board's overall budget or is it a separate
10	source of funding from the legislature?
11	DR. BURKS: Separate through the
12	legislature.
13	MS. CULPEPPER: Any other questions?
14	All right. Next we'll move on, once again, to
15	Dr. Burks; go on to Practical Nursing Education
16	report.
17	DR. BURKS: For the Practical Nursing
18	report, right now the curriculum is still being
19	revised. The curriculum specialist and the PN
20	council, they actually met this week on the 7th
21	to discuss the PN curriculum.
22	And where they are now in the process
23	is actually sharing that PN curriculum with
24	stakeholders to receive their input because the
25	curriculum cannot move forward without the input

1	from the stakeholders. So that's where they are
2	now. They're going to meet in two weeks to
3	discuss that input from stakeholders, and then
4	this information, the entire curriculum,
5	including the objectives, which is equivalent to
6	the NCLEX test plan because that was very
7	important for those objectives to match that
8	test plan, the books that are used, everything
9	that they need in that program. Because one of
10	the things that make Mississippi unique in terms
11	of the practical nursing program, it is
12	standardized. So the 15 community colleges
13	Practical Nursing Programs, all of their
14	objectives are the same. Now, how they
15	implement that in class may vary, but they're
16	all teaching the same thing.
17	So once that document goes out for
18	further review, I will share those dates with
19	you all because they do want the board input.
20	That second part of that curriculum is
21	it cannot go forward without the input of the
22	stakeholders, which is your hospitals, your
23	long-term care facilities, your consumers. It
24	is halted until they get input from those
25	individuals.

The second thing is the accreditation 1 2 schedule for 2024. First it's going to be Copiah-Lincoln Community College. 3 Their 4 requested accreditation dates is June 18th 5 through the 20th. Meridian is September the 6 10th through the 12th, and with Meridian, 7 because they have a national certification, we will do their state certification and joint with 8 9 Northeast Community College is ACEN. September 23rd through the 25th. Coahoma will 10 be October 16th through the 18th, and Itawamba 11 the 21st through the 23rd. And, again, the 12 13 accreditation is to make sure that those schools 14 are compliant with the standards. And the 15 standards, they are listed in the Administrative 16 Code. 17 I do have an update on Mississippi 18 Gulf Coast Community College, their 19 apprenticeship program. I gave a preliminary report in December, but this is their final 20 21 outcome. And as a part of them creating the

22 apprenticeship program, the criteria was that

23 they had to submit a final report to the board.

As you can see there, benchmark, their completion rate was 60 percent, but their first

1	cohort, they had a completion rate of
2	70 percent. The NCLEX pass rate benchmark was
3	80. Their cohorts was 93 percent. And their
4	job placement is 100 percent.
5	If you look in your packet, there's a
6	list of the individuals that was a part of this
7	apprenticeship program. It also provides you
8	the positions they held prior to being in the
9	practical nursing program, and it also has where
10	those individuals are working now.
11	Now, one thing that because of the
12	way the standards are written, they had to
13	include that one individual that failed.
14	However, because that person was actually
15	dismissed prior to testing, their true pass rate
16	was 100 percent, but because that person started
17	with the program, they had to count them. So
18	for this to be an apprenticeship program, the
19	first in the state, these outcomes are just
20	tremendous. We appreciate their effort and we
21	look forward to them continuing this program in
22	the future.
23	I also have outcomes for Jones
24	Community College. In 2022, JCJC partitioned
25	the board to expand their program their

1	practical nursing program to the Jasper County
2	Center at Bay Springs. The board approved that
3	expansion; however, they were required to submit
4	a six-month postgraduation outcome report and
5	they reported that information. Their cohorts
6	in this class they admitted 18; 15 completed
7	with a completion rate of 83.33 percent. And
8	their NCLEX, they 12 of the 15 have taken
9	boards, and all 12 of those individuals have
10	passed. So right now their boards are at
11	100 percent.
12	The last thing I have is a summary of
13	the Practical Nursing Annual Report. The
14	schools are required to submit an annual report
15	each year, and this is outlined in the
16	Administrative Code Part 2865. And it lists
17	what's included in this report, and the final
18	document that you have attached for the PN is
19	actually a detailed report with graphs. And
20	this will actually show you a three-year time
21	frame in terms of what the NCLEX scores look
22	like for the State of Mississippi.
23	And nationally, Mississippi has
24	remained at or above the national standards in
25	terms of their pass rate for the programs over

1 the last three years.

2 Now, we also included the enrolled students. We looked at the first-time admits 3 and then the total number of admits for this --4 for the practical nursing program. 5 And on page 2, if you notice, for the year 2020/21, 6 7 that academic year there was a drop in their In 2021 to 2022, you'll see that those 8 numbers. 9 numbers have increased, and this year there has been an increase. So it's important to notice 10 11 that with things returning to normal, these 12 programs have steadily increased their numbers 13 which supports the nursing workforce.

14 It also lists the number of graduates 15 per program. And this is where many of the 16 programs -- there have always been a problem with students -- retaining students and them 17 graduating. If you'll notice on the graph, 18 you'll see that there has been some drops in 19 '19/'20 as well as '21/'22 with the number of 20 21 total graduates. And the schools are looking 22 and they're trying to implement different strategies because one of the things is if a 23 student is able to meet the criteria to enter 24 25 the program, what happens if that student cannot

1	complete the program? And one of the things
2	that many of the programs have done now because
3	of funding from Accelerate is they have hired
4	student navigators to assist these students in
5	being successful in their programs.
6	We also have, again, the completion
7	rates, and you'll see how those completion rates
8	have varied throughout the years.
9	We have faculty positions which is
10	always major in terms of if we don't have the
11	faculty, you will not be able to educate nurses
12	to go into the workforce.
13	In the PN program, you'll see there
14	hasn't been any drastic changes in terms of
15	their overall numbers. And these numbers are
16	based upon the number of students they have
17	because all of that is specified within the
18	standards.
19	And the last is the report on the
20	gender ethnicity. Of course, we know that from
21	your effort, it has been a female-dominated
22	profession, but we're looking at ways of
23	changing that narrative and having more males
24	enter the profession as well as we see that
25	there is a graph just demonstrating the

ethnicity of the practical nursing students in 1 2 the State of Mississippi. Madam Chair, that's the end of my 3 4 report. 5 MS. CULPEPPER: Does anyone have any б questions for Dr. Burks? 7 MS. GENTRY: I do, Dr. Burks. On the 8 PN apprenticeship program, which I applaud; it's 9 phenomenal. On Number 17, that students in particular dismissed grades ATI, so do they have 10 11 high-stakes testing to complete the 12 apprenticeship program? 13 DR. BURKS: They use that ATI as a 14 part of it. 15 MS. GENTRY: So they must pass the ATI 16 in order to be able to graduate and sit for boards? 17 18 DR. BURKS: Correct. Right. From them going from each level, they have to 19 20 complete that component of the ATI. And some of 21 that is because of the ACT criteria when they 22 are admitted, their ACT traditionally at 16 or 18, these individuals' ACT scores are much 23 lower. And so with that, they implemented that 24 25 ATI.

1	MS. GENTRY: Thank you.
2	DR. STEWART: Yes. Hey. Thank you
3	for your report. This is helpful. And I just
4	want to make sure that I'm understanding the
5	percentage. So basically people there was
6	about a 68 to 70 percent completion rate.
7	DR. BURKS: For the apprenticeship?
8	DR. STEWART: No. I'm sorry. For
9	I'm on to the practical nursing programs.
10	DR. BURKS: Okay.
11	DR. STEWART: And you indicated that
12	it's like and that's a question in lots of
13	academic nursing programs. Like, we admit them
14	and they can't get to the finish line so what do
15	we need to do, and I think we're looking at some
16	of those things already obviously. But when I
17	look at on page 2 of the looking at the
18	number of students by college, it does look like
19	over the last three or four years I mean,
20	it's interesting because some of the schools
21	have had major, it looks like, increases. I
22	didn't do the percentages. But major increases
23	and others have had pretty significant declines.
24	DR. BURKS: Yes.
25	DR. STEWART: And so I'm just curious

1	if you've done any correlations in terms of the
2	schools that seem to be elevating their
3	enrollment, are they seeing an elevation in, you
4	know, completion or are they just admitting more
5	students? Because what I see is kind of the
6	group means.
7	DR. BURKS: For most of those who have
8	elevated, their board scores and completion
9	rates have pretty much stayed the same. One of
10	the things is there are certain for some
11	strange reason, some classes will do extremely
12	well and then some of those classes it's like,
13	what has happened. So they're now looking at
14	other factors besides the grades because some of
15	these students it's financial, and it's not
16	necessarily that they can't do the work, but
17	it's all of these other factors.
18	And so with the student navigator,
19	that is one of the purposes and goal of that
20	person is to have an intermediate person that
21	can hopefully address some of these issues and
22	they create a plan so the individual can stay in

23 the program because, again, some of it -- you
24 know, like for clinicals, some of the students
25 are traveling. They're traveling 45 minutes to

1	an hour. And so if they have car troubles,
2	because of those guidelines like attendance, you
3	know, you just can't miss 20 days of a nursing
4	program and think you're going to pass, so
5	they're looking at those things. They're trying
6	to be more proactive than reactive.
7	DR. STEWART: Well, I think what
8	they're doing certainly is admirable in the
9	sense of it's really easy to look at grades or
10	GPA or ACTs and say yes, no, yes, no, but the
11	reality is those have some validity, but with
12	our living situation, it's groceries and child
13	care and housing. And it's it differs from
14	individual to individual. So I think as a
15	board, we might want to be really paying
16	attention to how we can support them doing these
17	analyses because we've got access to ONW money,
18	for example. And I'm not saying don't give out
19	scholarships, but we kind of give out broad
20	scholarships.
21	If there's something we can do to
22	really help the people that need the help, if

that makes sense, and use metrics other than maybe some of the traditional ones, maybe we can help retain the people that can be successful.

1	I mean, like funding navigators. I mean, I
2	don't know that position description or
3	qualification or anything, but that's something
4	to think about.
5	DR. BURKS: Okay.
6	MS. CULPEPPER: Any other questions
7	for Dr. Burks?
8	MS. GENTRY: I have one more. I'm
9	sorry. On Jones, Jones Community College, so
10	shout out to them, their completion rate as well
11	as their PN pass rates, they're correlational
12	and they're high. Is there any special sauce
13	they've got going at Jones that there's
14	rationale for this, Dr. Burks? Just curious.
15	Just looking at this in a brief
16	DR. BURKS: Some of it is the buy-in.
17	MS. GENTRY: Okay. Okay.
18	DR. BURKS: Some of it is the buy-in
19	and the way the programs are set up. Depending
20	on some of the programs, you have different
21	instructors teaching different semesters. So
22	there's always that transition phase and
23	everyone is trying to get accustomed. But
24	typically if you see where an instructor or a
25	group of instructors have that student for the

1	entire program, the outcomes look a little bit
2	different.
3	MS. GENTRY: The consistency?
4	MS. BURKS: The consistency. And for
5	some of the programs, it's much easier for them
6	to do because the PN program is over
7	three semesters. And with that, when you see
8	that consistency because it's buy-in. It's
9	buy-in from the instructors as well as the
10	students and then they build that trust. It's
11	like: I'm not your friend, but I'm here to
12	support you. These are my expectations and you
13	know they're my expectations is up here. And
14	because they develop that respect, they push to
15	meet that instructor's expectation of them being
16	successful.
17	MS. GENTRY: For sure. So it
18	facilitates that culture?
19	DR. BURKS: It does. Culture.
20	MS. GENTRY: Yes. Excellent. In that
21	community among faculty and students.
22	DR. BURKS: Oh, yes.
23	MS. GENTRY: Excellent. Thank you.
24	MS. CULPEPPER: All right. Yes,
25	ma'am.

1	DR. JOHNSON: Madam President, if I
2	may, I know Dr. Burks and I have discussed some
3	of the things that the students have to go
4	through. Some schools have food pantries for
5	the students which was an "aha" moment for me.
б	But we've discussed, you know, the use of ONW
7	and how we could be able to serve those students
8	that may not have the finances even to get to
9	clinical.

10 We've looked at some other -- and talked with some other boards and workforce 11 12 entities that uses scholarship money and they 13 use that scholarship money to assist those 14 students in getting to those needs. But the 15 school gets the money and they do that because 16 they know the needs of the students. Do you want to talk briefly on some of the things that 17 18 we've discussed, Dr. Burks, with that?

DR. BURKS: One of the things -- last year Dr. Johnson and I attended a conference, a CTE conference, and the instructors were in there. So they came with the stories of this is what's happening in real time in real life. Child care was major. And one of the things with child care for health care and nursing,

typically their clinical day starts at 6:30. 1 2 Day cares don't open at those hours. And then the cost of those things. So looking at, like, 3 maybe a card, a gas card because it takes money; 4 it takes a lot of gas. The wear and tear on 5 their vehicles -- because, again, nursing is 6 7 unique where on the academic side, you're going 8 to the campus every day for that English course. 9 Nursing, you know -- the school may be in, like Ms. Gentry said this morning, part of 10 11 Mississippi. You may be in a small town in 12 Mississippi, but then you're having to drive an 13 hour and a half for clinicals. Then when you 14 get to clinicals, there's a cafeteria there. You may not have the opportunity to bring your 15 16 food every day. There are some campuses they do not have a cafeteria onsite. So what does that 17 student do every day for food? So looking at 18 some of those things that could assist with 19 those cost savings and the true essence of what 20 21 the students need.

We also talked about, like, their health requirements. Where for us, you know, we're thinking health requirements. Well, they can't complete their programs. You may think,

1	well, \$25 is not big, but if that's paying for
2	their background check, that's huge for a
3	student because that's standing between them
4	being in that program.
5	A drug screen. A drug screen is \$50.
6	And I had an instructor to reach out to me last
7	semester and they utilized some of their funding
8	to pay for the drug screens because they had a
9	parent to call and say, I can't afford it. But
10	the hospital required a new drug screen because
11	the students had not been in that facility for
12	30 days. After 30 days, they have to redo a
13	drug screen. So that meant the difference
14	between a student continuing in the program,
15	which was a graduating student, or having to
16	drop out because \$50 is a lot of money to a
17	student.
18	So those are some of the things that
19	we looked at, the things that people may
20	consider think about being small, but when
21	you're talking about a student, those things are
22	huge and they make a tremendous impact on the
23	success of that student.
24	DR. JOHNSON: So I just wanted the

25 board to be aware that that's real time what's

1	happening. When you're talking about workforce,
2	that's workforce related. So that's just food
3	for thought as far as Office of Nursing
4	Workforce.
5	And I did want to go back to, I think,
6	Mr. Castilla asked the question about the
7	budget. I just wanted to clarify. That money
8	we do receive funds for the legislature for
9	our Office of Nursing Workforce. It's
10	20 percent. It's in our budget, so to speak,
11	and 20 percent of our budget is that. So it's
12	in our overall budget, but it's designated for
13	workforce through our Office of Nursing
14	Workforce program.
15	MR. CASTILLA: Okay. Thank you.
16	MS. CULPEPPER: Thank you. Dr. Burks,
17	thank you. Wonderful as always.
18	So with that being said, on Dr. Burks'
19	practical nursing education report, do I have a
20	motion?
21	MS. GENTRY: I make a motion.
22	(Off-the-record discussion.)
23	MS. CULPEPPER: All right. At this
24	time we're going to go to our director's report.
25	Dr. Johnson.

DR. JOHNSON: Good morning. 1 Madam 2 President, members of the board, I'll be as brief as possible. Thank you for the 3 opportunity to talk about some of the wonderful 4 5 things that my wonderful staff, and they are wonderful, have been doing. I do want to 6 7 applaud my staff, each director, and that would be Dwayne Jamison, Dr. Priscilla Burks, Deanne 8 9 Saltzman, Dr. Rebecca Cagle, and, of course, Shan Montgomery who is the CFO and chief of 10 operations and chief of staff and cook and 11 12 bottle washer, so to speak.

But they do a tremendous job. Without them, I could do none of what I do. And so I always like to give them their accolades because they do -- they are behind the scenes a lot of times, but they do a lot of hard work and I think that's evident.

I also want to commend the board members for your leadership because without your support, we, the staff cannot do what we do to make sure that our mission is carried forth. And our mission is always the safety of the citizens of the State of Mississippi who receive health care from our nurses. So we want to make

1	sure that our nurses are being competent,
2	efficient in the practice and the care that they
3	provide to our citizens. So thank you for that.
4	I want to briefly go through some
5	things. Operation Nightingale, we received a
б	new school January 24th, 2024. I received
7	notification from the FBI of a new school. They
8	even provided the transcript of the hearing with
9	this particular individual. It's another school
10	in Florida. Still an ongoing investigation with
11	the fraudulent school situation; however, this
12	school has been confirmed as one of the
13	fraudulent schools that did issue out documents
14	that are not appropriate to individuals that
15	attended this school.
16	I received a date range in the
17	affidavits and court transcripts of these
18	individuals where they confirmed that if you
19	receive an application from someone who attended
20	this program during this time, it is not
21	legitimate. Therefore, I have contacted our
22	ThoughtSpan vendor. We have put that school in
23	that database. And anybody that applies for a
24	license in our state from that school or any of

25 the other fraudulent schools is tagged through

our technology system. That immediately goes to 1 2 me to review their documents. And we move 3 forward with whatever means are necessary at that point. But if we received that range of 4 graduation, these individuals have already said 5 6 that these did not graduate from this school. 7 They were just given documents to show that they'd go and take the NCLEX. And as we know, 8 9 some of these were passing the NCLEX because they were either nursing assistants or they were 10 11 LPNs that graduated from a legitimate program 12 that went back to an RN or a master's program 13 and received an additional nursing degree based 14 on that.

15 So NCLEX measures the minimal 16 competence required to be a nurse. So if you 17 have a little bit of nursing and you're good at 18 taking tests, you can probably pass the NCLEX. 19 Hopefully that doesn't happen anymore with Next 20 Gen, but still a possibility. So I am, and will 21 continue, to monitor that.

As always, I appreciate the board and the staff and their participation in volunteering for committees at NCSBN. When I recommend staff for those committees at the

national level, we have several board members 1 2 that have served on those committees. One is --Jeremy is on the finance committee at the 3 national level. Sandra has served at the 4 national level. And I always recommend 5 individuals. Well, Shan Montgomery, kudos to 6 7 her. She has been serving on various committees and was recently selected to serve on the NCSBN 8 9 Governance Review Committee. This is a committee where the members of this committee 10 will be reviewing the bylaws of NCSBN and 11 12 revising, updating, making changes as warranted in the bylaws moving forward. So this is a very 13 14 important committee, so we applaud Shan for stepping up to the plate. When I offered to put 15 16 her up; and said, Yeah, put me in, and then she 17 got selected. Who knows. So thank you, Shan, 18 for doing that.

19 The NADDI conference is April 17th, 20 2024. As you're aware, Dwayne Jamison is the 21 officer in our local -- in our state chapter and 22 has done a phenomenal job there. I qet accolades about him from the stakeholders all 23 the time about the tremendous job that he does. 24 25 They're thrilled to have him there. So if you

1	would be interested in going, mark your
2	calendar, contact Vanessa Gray, my executive
3	assistant, if you're interested in going. But
4	it is April 17, 2024, here in Brandon,
5	Mississippi. I think it's at the Brandon Civic
6	Center is where they're having it.
7	Trey has already mentioned about our
8	appropriation hearings. That will be Tuesday,
9	the Senate, and Wednesday, the House. You can
10	see that on the screen and also on the documents
11	that I gave you as to the time and the room
12	number down at the Capitol. All are invited.
13	It's open to the public. If you wish to come,
14	please let us know or just show up. We aim to
15	be there and try to do the best we can to get
16	our budget approved and increased, if necessary.
17	The other thing I wanted to let you
18	know is we attended the FARB Regulatory
19	Conference. Shan Montgomery and myself attended
20	that. It was a very good conference. They're
21	looking to make some revisions as to how they do
22	that. I was able to speak to the president of
23	FARB who is looking at probably making this
24	conference or revising it so that it is all at
25	one time, and that would include the innovation

1	part of it, the regulatory component of it, and
2	the law seminar. Right now they are separate,
3	but they are looking at how they can revise that
4	and there's more information to come on that.
5	But it was well attended. And I thought it was
6	a very good conference.
7	Additionally, we had two members and a
8	staff member to attend the NCSBN Scientific
9	Symposium last month, and thank you, Madam
10	President, Sandra Culpepper and Janie attended
11	that conference, and Dr. Burks was the staff
12	member that attended that conference. And I
13	heard that that was a very good conference to
14	attend. A lot of research on nursing practice
15	and workforce issues was disbursed at that
16	conference; so well attended.
17	You will see a little bit of a
18	difference in the way that this report is being
19	presented going forward. This is what you will
20	see. I wanted to impart some data. We should
21	be data driven. And I wanted you to see from
22	the legal division summary for 2023 the hard
23	work that you all do each and every time you
24	step foot on these premises. And we met at
25	the staff met the director staff meeting is

1	where this information is imparted. And we met
2	in January after the last board hearing in
3	December to review what had taken place.
4	So you can see there was a total of
5	121 hearings for 2023. 74 were agreed
6	settlement proposals, 48 administrative
7	affidavits, 11 administrative denials, letters
8	of concern was 81, and 5 cease and desist.
9	That's a tremendous amount of work that you all
10	do, so I thank you for that, for your commitment
11	and dedication in being here. You know, going
12	forward, we may have to look at adding some more
13	dates to because complaints continuously come
14	in even though we meet and we do what we need to
15	do as the board. So more to come on that.
16	Probably be having a conversation with the legal
17	division as well as Madam President as to how we
18	can do this going forward, but thank you.
19	That's a tremendous amount of work.
20	On the next slide, I want you to be
21	aware of the proposed rules that were submitted
22	to the Secretary of State. The comment period
23	expired January 30, 2024. This is dealing with
24	Admin Code Part 2840, 2880 and 2820. So that
25	being said, these rules now are awaiting OLRC

1	workgroup review, if I remember correctly. And
2	then once they review it, any questions that may
3	be asked, we will be contacted regarding that,
4	and then OLRC will set up a time for us to
5	present before them for approval or disapproval.
6	But then we will meet upon that point. Once
7	that is decided, then we'll have an additional
8	time where those rules will be made final, but I
9	wanted you to know the status of where we are.
10	Anything to add on that?
11	ASSISTANT ATTORNEY GENERAL TURNER:
12	No, other than they meet quarterly, so you
13	should be they should contact you coming
14	up here fairly soon for the workgroup, and then
15	the meeting is probably March.
16	DR. JOHNSON: Thank you. In our
17	investigation's division, they stay busy. As
18	you can see, from November through December,
19	there were 47 allegations received, but look at
20	the fingerprint cards mailed. There were 438
21	fingerprint cards mailed during that time span.
22	That is an option for them.
23	In addition, they can go online and
24	make an appointment to come up here and get
25	their fingerprints done, but that is a

1	significant number. Which I said, that is an
2	option that some of our applicants live far off
3	and they will have a fingerprint card mailed to
4	them. I will say that once we get the
5	fingerprint card back, then they are licensed
6	probably within a day based on those results.
7	So that's a pretty good turnaround time.
8	Normally, unless there is something in their
9	background check, they're licensed as soon as
10	those fingerprint cards get back and there is no
11	discrepancies or violations on that.
12	In January they had 29 allegations
13	that they received and the fingerprint cards was
14	137 just for the month of January that were
15	mailed. We did 133 onsite fingerprinting. And
16	I'm not sure if Dwayne is here or in here, but I
17	know we do fingerprinting quite frequently
18	onsite. And so I always have to check with him
19	when I'm trying to set up meetings with the
20	staff to make sure that it doesn't coincide with
21	what they're doing. And they normally do it
22	about twice a week. Every other week?
23	MS. MONTGOMERY: He's on Zoom.
24	DR. JOHNSON: Dwayne, are you on the
25	Zoom? I'm going to put you on the spot. I

guess he doesn't want to talk. 1 2 And then we have our licensure 3 information. I won't read all of that off, but Dr. Cagle and her staff do a tremendous job. 4 I'm not sure if you all are aware, but in house 5 we have promoted one of -- our APRN investigator 6 7 is now -- Mr. Wiley has now been promoted to 8 supervisory investigator. And that was a position, a PIN that we had that he applied for 9 10 and was selected out of numerous people that put 11 in for that PIN. So we will now be looking for 12 a new APRN investigator to do what Mr. Wiley has 13 been doing for years. But he is now the 14 supervisory investigator. Kind of like -- it's really the investigator pin that was given to us 15 based on the medical cannabis. 16 So you will see that we do -- the 17 18 total licensees, there is a slight increase. I've been kind of comparing those. Maybe I'll 19 be able to put you a graph up there next time to 20 21 compare from month to month or quarter to 22 quarter. There's been a slight increase in our nurses RN-wise. And there's been a little bit 23 of increase -- as Dr. Burks said, we're seeing 24 25 more going to the PN educational program, so

1	hopefully we'll see the LPN numbers come up a
2	little bit more. They're slightly rising, but
3	I'd like to see those come up a little bit more
4	because there is still a need even discussion
5	at the national level of how we can better
6	utilize the LPN nurses.
7	APRNs increased steadily. Nurse
8	midwives still may stay about that level of 30.
9	That hasn't increased significantly, give or
10	take one or two numbers on a yearly basis. But
11	and our CRNAs have slightly increased some.
12	So that's the information from licensure.
13	And I think, Madam President, that is
14	all I have to report unless you have questions,
15	and I'll entertain those at this time.
16	MS. CULPEPPER: Thank you,
17	Dr. Johnson. Does anyone have any questions?
18	Thank you, Dr. Johnson.
19	Now we'll move forward to board
20	business. Can I get a motion for the business
21	meeting minutes for December?
22	MR. CUMMINS: I make a motion.
23	MS. CULPEPPER: All those in favor,
24	say aye.
25	DR. STEWART: I'm sorry. I just have

a correction or a question. I was not here. 1 2 I'm allowed to do that? 3 ASSISTANT ATTORNEY GENERAL TURNER: 4 Yes. 5 DR. STEWART: So those of you that 6 were here, Alton, you were in charge of that 7 APRN committee, but on pages 54 to 57 of the 8 minutes, I don't see -- I know y'all are like, 9 Why did she read the minutes? But are you on that page, Alton? 10 11 Okay. So down on page 55, it looks like lines 16 through 21, I just want to make 12 13 sure, because we've had some discussion, and I 14 know Melissa is not here, but it says that Dr. King stated, "Should we include this 15 16 language in there since we are not trying to get away from the position statements?" But that 17 "not" is not correct. 18 19 MR. SHAW: The "not" should not be in 20 there. 21 DR. STEWART: I agree. Because 22 there's some language, and I know she's not 23 here, but there's some language on the next page where she says, "But wouldn't that be 24 25 standardized," et cetera, "instead of position

statements since they don't have legal hold." 1 So the "not" -- I move that the "not" be 2 stricken. 3 ASSISTANT ATTORNEY GENERAL TURNER: 4 Т think I have -- I'm just curious because these 5 aren't actually how you would see minutes 6 7 prepared. It's a transcript. Your court 8 reporter takes down exactly what is said. So by relying on a transcript, there really isn't a 9 means by which to change what was actually said. 10 That makes sense. 11 DR. STEWART: 12 ASSISTANT ATTORNEY GENERAL TURNER: 13 It's an odd way of doing things by using a 14 transcript instead of true meeting minutes, but by using a transcript -- I understand what 15 16 you're saying, especially with her not being here to actually recount the conversation to 17 maybe correct it, and maybe that's what we need 18 to do for the next meeting is to bring this back 19 up so you can maybe do a reversal or make sure 20 21 you're clear on what was said during December, 22 but as far as these meeting minutes, the way y'all are operating with the transcript, there 23 really is just kind of a motion and a second and 24 25 a vote.

DR. STEWART: Okay then. I withdraw 1 2 my --ASSISTANT ATTORNEY GENERAL TURNER: We 3 actually had a motion that was pending already, 4 5 so... 6 MS. CULPEPPER: So I've got a motion 7 from Mr. Cummins. 8 MR. CASTILLA: So I can be clear, so 9 we're saying the "not" -- we can't take the 10 "not" out? Because transcripts sometimes have 11 mistakes, too. 12 ASSISTANT ATTORNEY GENERAL TURNER: 13 Well, in light of the fact that we said it, the 14 speaker isn't here, I am saying that we're going to have to rely on the accuracy of your court 15 16 reporter and the transcript. MR. CASTILLA: Well, I don't know. 17 Τt 18 sounds like that's an important distinction, the "not" being there -- in or not, but --19 DR. STEWART: I think it can wait 20 21 until Dr. King is here and then maybe it gives 22 us an opportunity to think about how we want to record the minutes. 23 ASSISTANT ATTORNEY GENERAL TURNER: 24 25 And I think that's something else to say because

what you are talking about wouldn't normally be 1 in minutes at all. All that minutes should 2 reflect is the actual action of the board, the 3 roll call, every motion that the chairwoman has 4 So you're talking about a discussion, 5 done. which arguably we want it to be correctly 6 7 reflected and the board be on the same page, but -- and we will, since we've started the 8 conversation talking about how we do y'all's 9 10 minutes, but if the transcript is here, and 11 again without the speaker present, I am 12 reluctant to let you guys make an amendment on 13 what was said. 14 MR. CASTILLA: Yeah, I'm just saying if this is an important question, maybe we need 15 16 further action until the speaker can clarify. ASSISTANT ATTORNEY GENERAL TURNER: 17 Т 18 think it's an important question. I don't think it's really relevant to the minutes, to be 19 honest. I don't think it amounts to too much if 20 21 we're just talking about the approval of the 22 meeting minutes because, again, that was nothing that you guys took action on. It was a 23 24 conversation. 25 DR. STEWART: It was a conversation,

1	but the discussion is in context of lots of
2	other decisions that have been made and are
3	being made, and that's my concern. But it
4	certainly can wait until Dr. King is back and we
5	get some other way to record or maybe we just
6	document this is something we need to clarify
7	what the board's stand is on our previously
8	what we've used as position statements.
9	ASSISTANT ATTORNEY GENERAL TURNER:
10	These truly are not meeting minutes, and I had
11	it in my notes to address it after the meeting
12	today. These are a transcript of your hearings
13	and of your committee meetings. And for ease
14	for the purpose with for which we have
15	meeting minutes, they don't achieve that
16	purpose. The purpose is for anybody to look and
17	see what you guys did during the meeting. I
18	don't want to read through single-spaced
19	200 pages looking for what you did.
20	DR. STEWART: I did in the last
21	ten minutes.
22	ASSISTANT ATTORNEY GENERAL TURNER:
23	Well, you're a board member and I expect board
24	members to want to know what y'all did, but if
25	the public wants to know what action the board

1	of nursing is taking, this makes it really
2	difficult. And I want to say ethics might say,
3	Hey, that's a little kind of sneaky. Who's
4	really going to look? So I do think we need to
5	revisit the conversation on turning these into
6	true meeting minutes and move away from the
7	transcripts.
8	DR. STEWART: Sounds good.
9	MS. CULPEPPER: So I have a motion and
10	a second by Mr. Adams. All those in favor say
11	aye.
12	BOARD PANEL: Aye.
13	MS. CULPEPPER: Any opposed? Motion
14	passes.
15	Next is for future meetings. We have
16	administration hearings and settlements on April
17	and I would like to take note of this. We
18	had discussed this in December, but it has not
19	been denoted here. Those dates will be April
20	7th, 8th, 9th, 10th and 11th at 8:30. The
21	business meeting will occur on April 12th at
22	11:05 a.m. And the panel for April will be
23	Nancy Johnson, Melissa King, Janel Moody and
24	Jeremy Cummins.
25	DR. JOHNSON: How many days is that,

Madam President? I'm trying to figure it out. 1 2 Five. MS. CULPEPPER: I'm sorry. Vanessa had come in and told me we were doing 3 4 the 8th, 9th, 10th and 11th. Okay. Ι 5 apologize. 6 (Off-the-record discussion.) 7 MS. CULPEPPER: I apologize. So those dates will be the 8th, 9th, 10th, 11th with the 8 9 business meeting occurring on the 12th. All right. Moving forward. As far as 10 11 committees, for our Executive Committee, we do not have anything coming forward from it. The 12 13 Compliance Committee. Nancy Johnson. 14 MS. NORRIS-JOHNSON: I move that the 15 board adopt -- the Compliance Committee 16 recommends that we accept Affidavit 1, License 17 Number R-896294 and accept Affidavit 2, License 18 Number P-335006. 19 MS. CULPEPPER: Thank you. Do we have a second on that? 20 21 MR. CUMMINS: Second. 22 MS. CULPEPPER: All those in favor? 23 BOARD PANEL: Aye. 24 MS. CULPEPPER: Opposed? 25 BOARD PANEL: (No response.)

1	MS. CULPEPPER: We'll move forward.
2	Advanced Practice Committee.
3	DR. STEWART: Thank you, Madam Chair.
4	We don't have anything to bring forward. I did
5	want to make a comment that Dr. Cagle and the
6	committee and the staff are doing tremendously
7	good work, I think, going through implementation
8	and education of our APRN licensees on the
9	printed use of the decision-making the
10	decision tree. And so kudos to them. And we're
11	going to be tracking that to make sure that it
12	is being implemented safely.
13	MS. CULPEPPER: Thank you. Next is
14	the Practice Committee. Janie Clanton.
15	MS. CLANTON: So in Practice
16	Committee, we've tabled one thing for discussion
17	that we're going to revisit in back in April.
18	The other two things is one of them was we have
19	the LPN initial pain scale slash they were
20	asking if the pain scale was considered an
21	assessment. And we have gone and looked at the
22	position statement and gone back through our
23	decision, and, like, pain scale we did not
24	consider that as an assessment. That is a
25	numeric data point that they're entering, like a

vital sign.

1

2 The second one is the position 3 statement on the delegation specifically 4 delegating med reconciliation to unlicensed personnel. And we've gone through our stuff and 5 6 the nurse cannot delegate that to an unlicensed 7 -- medication reconciliation to an unlicensed 8 personnel. And that's the only two things that we're going to bring out of that committee at 9 this time. The third one we are tabling for 10 further discussion. 11 12 MS. CULPEPPER: Thank you, 13 Ms. Clanton. So on the first one, Janie has 14 made the motion in regards to the pain scale not being an assessment. Do I have a second? 15 16 MR. CUMMINS: Second. 17 MS. CULPEPPER: All those in favor, 18 say "aye." 19 BOARD PANEL: Aye. 20 MS. CULPEPPER: Any opposed? 21 DR. STEWART: Aye. 22 MS. CULPEPPER: And the next motion from the practice committee was nurses cannot 23 24 delegate to unlicensed personnel. Do I have a 25 second?

1	MR. CUMMINS: Second.
2	MS. CULPEPPER: All those in favor,
3	say "aye."
4	BOARD PANEL: Aye.
5	MS. CULPEPPER: Any opposed?
6	DR. STEWART: I'll abstain.
7	MS. CULPEPPER: All right. Moving
8	forward. Thank you, Ms. Clanton. Next is
9	Administrative Code, Ms. Gentry.
10	MS. GENTRY: I have no business to
11	bring forward today. Thank you, Madam Chair.
12	MS. CULPEPPER: Thank you. The
13	Finance Committee, Mr. Cummins.
14	MR. CUMMINS: I bring a report from
15	the Finance Committee. Fiscal year '24 revenue
16	collected through October was in excess of
17	1.5 million. The actual number is
18	1.521 million.
19	As far as expenditures, salary
20	expenses are now being tracked through both the
21	state personnel board and the legislature. And
22	so only the monies allocated in our budget for
23	salaries are allowed to be spent for that amount
24	and can't be spent for anything else.
25	So with that being said, there's

projections to indicate we're going to end up 1 2 with excess of \$575,000 because of open 3 positions. 4 Ms. Montgomery, Dr. Johnson, I think, are currently seeking to fill these positions. 5 But at this time, that's kind of what our 6 7 projections are looking like, but we are engaged in active recruitment. 8 9 Commodity or supply expenses are much 10 lower this year than they were this time last 11 year. We're down about 30 percent this year, which is a good thing. The agency has expended 12 13 about \$285 of our equipment budget. We usually 14 do an assessment in the spring. And so as we're getting towards the end of our fiscal year, we 15 16 check to see what needs to be replaced and 17 expend that money as needed. 18 Back on what Dr. Johnson clarified, our ONW budget is \$1.2 million, about 20 percent 19 of our annual budget. And so it's included. 20 21 And I think that was already clarified there. 22 The board's -- in other matters, the board's share of health insurance premiums are 23 going to increase by \$18. Actually \$40 a month 24 25 per employee beginning in December. So that

started in December. This will add about \$4,000 1 2 to the agency's salary expense for fiscal year '24. 3 4 The employer's share for retirement 5 benefits is projected to increase by 2 percent. б That's going to bring it up to 19.4 percent in 7 July, and the legislature will increase our 8 budget to accommodate for those expenditures 9 there. 10 Overall for fiscal year '25, the 11 budget that we're seeking is 5.6 million and 12 that will include a 4 percent increase for staff 13 raises. And staff and board members have been 14 notified of our latest travel reimbursement changes. Mileage reimbursement went from \$0.65 15 a mile up to \$0.67 a mile. 16 And currently as of December 31st, the 17 18 board is sitting with an available revenue, I 19 quess, or an available amount -- cash amount at \$6,755,551.41, which is adequate money --20 21 sufficient money to continue the functions of 22 the Mississippi Board of Nursing. 23 I'm open to any questions if there are 24 any. 25 MS. CULPEPPER: Any questions?

Thank you, Mr. Cummins. 1 2 At this point do we have any other committee business we would like to bring 3 4 forward? I have one thing. 5 MR. SHAW: You know, a couple meetings ago when we were talking 6 7 about the monitored practice Part 2840, asked to table it until we get a definition of what 8 9 "monitored practice" was. And I think I spoke with most of you about this. I want to see if 10 11 you're okay with the language. As Dr. Johnson 12 mentioned earlier being data driven, I think 13 most of you got the evidence-based practice from 14 Dr. King showing where audiovisual was the same efficacy as face to face. You can go to Amazon 15 16 now and there's a doctor on there on your phone. It's kind of interesting how technology has 17 18 evolved. But basically it would state, Monitored practice shall mean having a gualified 19 provider physically present or immediately 20 21 available by any current HIPAA-compliant 22 audiovisual means available to APRNs should any need, questions or collaboration arise. 23 24 I was just going to throw that out 25 there as a definition and see if there were any

1	comments on that.
2	MS. CLANTON: Read that one more time.
3	MR. SHAW: Okay. Shall mean having a
4	qualified provider physically present or
5	immediately available by any current HIPAA
6	-compliant audiovisual means available to the
7	APRN should any need for questions or
8	collaboration arise.
9	So basically it would be, as I say,
10	the Max Headroom of it, for those of you that
11	remember that, the head popping up on the
12	monitor and looking at everybody and talking to
13	them. The same way they do in the ER. Like I
14	said, you've got so many teledocs and
15	communications out there with this other way
16	that the data shows that this is just as
17	effective. It does not compromise patient care.
18	And I think we just need to stay with the
19	data-driven evidence-based practice and not
20	opinions.
21	DR. STEWART: Are we making a decision
22	or are we just having a discussion?
23	MR. SHAW: Well, it's a general
24	discussion to start with.
25	DR. STEWART: So the I'm not

1	opposed. I'm trying to understand what we're
2	talking about exactly. So if we adopt this a
3	definition of monitored practice hours, do we
4	have the I mean, I have not seen the evidence
5	I mean, I know that people there is
6	evidence that says it's equitable. There's also
7	evidence that says it's okay in an emergency
8	unless you have the high-tech telehealth
9	equipment where real assessments can be done. I
10	mean, you can't I don't want people thinking
11	that a phone gives you an adequate license for
12	assessment.
13	So before we adopt something that just
14	says audiovisual
15	MR. SHAW: Define what that is?
16	DR. STEWART: Well, based on based
17	on research that says, Yes, these are the most
18	efficacious ways to do things. I mean, it's
19	similar to the research that people say
20	simulation is equivalent or has the same
21	outcomes as direct patient care in some in
22	some circumstances.
23	But what the research actually says is
24	that high fidelity simulators with simulated
25	patients provides comparable care. But it is

1	subpar to do, you know, just mannequins and body
2	trainers and that kind of thing.
3	So I just would like us to have some
4	clarity on what we're talking about we're saying
5	is okay. Because we tend to rise and I'm
6	speaking for me, but we tend to rise to the
7	lowest level of the standard. And so I just
8	want us to be careful. And I would like to see
9	the evidence. Like and somebody might have
10	to help me interpret it, but I would still like
11	to see it.
12	MR. SHAW: I'll forward it to you.
13	And like I said, it's figuring out how to define
14	it without pigeonholing into a specific company
15	or something like that where in the future as it
16	develops okay. All right. Thank you for
17	your feedback.
18	MS. CULPEPPER: Thank you,
19	Dr. Stewart. Do you want to just table this?
20	DR. STEWART: There's not a motion.
21	MS. CLANTON: I know we have been
22	discussing that in that committee. Do we need
23	to pull that back in and look at some more
24	wording for that committee?
25	MR. SHAW: And that's something that
1	

Sandra and I talked about last night. 1 2 Is this coming out of a DR. STEWART: committee? 3 4 MS. CLANTON: No, this is a continuation of a discussion we had --5 6 MR. SHAW: Two meetings ago I said, 7 Can y'all table this until we get a definition? We was looking at definitions -- did I say 8 definition right? 9 MS. CLANTON: Yeah, I think that we 10 11 need to look at pulling it back into -- whenever 12 we meet again, let's pull it in and let's --13 DR. STEWART: Well, and if that's the 14 case, then what I would request is that the committee evaluate the different types of 15 16 telehealth, telemedicine, whatever we call it, and the efficacy in the literature that supports 17 18 it as a decision framework so we can make an informed decision. 19 20 MS. CLANTON: Is it too vague? 21 DR. STEWART: Well, I don't know that 22 vague allows us to grow. I do think that if we have a framework of what rises to the level of 23 equitable practice, then that gives us as much 24 25 leeway as we would need.

1	MS. CLANTON: You're saying like so
2	FaceTime, I know a lot of people FaceTime, but
3	that would not be an adequate
4	DR. STEWART: Well, FaceTime on my
5	phone for a skin assessment would not
6	necessarily be okay. It might be, you know,
7	okay for something else, but I know we're not
8	wanting to get into a list of different
9	applications. I'm thinking in general terms,
10	like, what equipment maybe the question needs
11	to be: What equipment is required in order to
12	reach the standard of equitable care, telehealth
13	versus face-to-face? I mean, if there's
14	evidence that says it's good or as good, then
15	there would have to be definitions of what that
16	is. They've had to do some comparative
17	analysis, right? I mean, I haven't read the
18	literature. I assume those of you have.
19	MR. SHAW: I'll get a copy of this.
20	We don't have to keep harping on this today.
21	DR. STEWART: No, I think we're not
22	I think that's a great question. I mean, I'm
23	just trying to understand. So thanks for your
24	patience.
25	MS. CULPEPPER: All right. Moving
1	

1	forward, any other business for discussion?
2	Okay. At this time do we have a
3	
	motion to adjourn?
4	MR. ADAMS: I make a motion to
5	adjourn.
6	MS. CULPEPPER: Do I have a second?
7	MR. CUMMINS: Second.
8	MS. CULPEPPER: All those in favor?
9	BOARD PANEL: Aye.
10	MR. CULPEPPER: Any opposed?
11	BOARD PANEL: (No response.)
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	
1	

1	CERTIFICATE OF COURT REPORTER
2	I, THERESA S. LUMLEY, Court Reporter and
3	Notary Public, in and for the County of Copiah,
4	State of Mississippi, hereby certify that the
5	foregoing pages contain a true and correct
6	transcript of the testimony of the witness, as
7	taken by me at the time and place heretofore
8	stated, and later reduced to typewritten form by
9	computer-aided transcription under the
10	supervision, to the best of my skill and
11	ability.
12	I further certify that I am not in
13	the employ, or related to, any counsel or party
14	in this matter, and have no interest, monetary
15	or otherwise, in the final outcome of the
16	proceedings.
17	Witness my signature and seal, this the $-$
18	28th day of February, 2024.
19	Meresa Junley
20	
21	Theresa S. Lumley, CSR #1231
22	
23	
24	
25	

Exhibits - 1:00 5:18 25 6 Business Meeting Agenda -compliant 68:6 2 2 32:6 35:17 61:17 2775 Director of Nursin g Programs Report 1 66:5 2820 2 32:6 35:17 61:17 2775 Flagship Board D ocs 1.5 64:17 66:5 2820 37:3 43:10,11 2840 LPN cumulative R eport 100 30:4,16 31:11 200 59:19 2880 2020/21 32:6 2840 BON Financial Re ports 12-31-23 10th 29:6 60:20 2022 30:24 32:8 29 5 2022 30:24 32:8 29 5 # 11:05 60:22 2023 20:3 22:24 201 32:8 29 5 202 23 20:3 22:24 201 42:8 29 5 20 5 20 42:29:245:6 30 42 50:5 54: 30 42 50:5 54: 30 42 50:5 54: 30 42 54: 31 5 54: 30 42 50:5 54: 30 42 54: 30 42 54: 30 42 54: 30 42 54: 30 42 54: 30 42 54: 30 42 54:	IIIUEX. #12313
Business Meeting Agenda compliant 68:6 1:00 5:18 25 6 Business Meeting Agenda compliant 68:6 2 32:6 35:17 61:17 66:5 2820 Flagship Board D ocs 1 5 64:17 66:5 2820 LPN cumulative R eport 1.5 64:17 200 59:19 2860 BON Financial Re ports 12-31-23 100 30:4,16 31:11 200 59:19 2880 # 11:05 60:22 2022 30:24 32:8 2022 30:24 32:8 2022 30:24 32:8 # 11:05 60:22 2023 20:3 22:24 2023 20:3 22:24 2024 24:9,23 25:9, 31st \$ 12 31:8,9 2024 24:9,23 25:9, 31st 32 32 \$ 12 50:5 12t 50:5 74:18 30 4 32 \$ 12 31:8,9 2024 24:9,23 25:9, 31st 32 \$ 133 52:15 2070 9:21 10:1 4 66 \$ 2070 9:21 10:1 23 32 \$ 15 24:19 28:12 31:6,8 20 21 5 \$ 100,000 24:21 15 6 34:22 55:12	45:6
Agenda Image: Construct of the system of	6:10
Image: Name	29:10
BOD Store of the function of th	26:2
rt 1 61:16 60.3 2820 Flagship Board D 1.5 64:17 65:19 2860 ccs 1.521 64:18 200 59:19 2860 LPN cumulative R 100 30:4,16 31:11 65:19 202 30:24 32:8 2022 30:24 32:8 BON Financial Reports 12-31-23 11:05 60:22 2023 20:3 22:24 2023 20:3 22:24 2024 24:9,23 25:9, #1231 74:21 11:15 5:22 11:15 5:22 2024 24:9,23 25:9, 31 st \$ 12 31:8,9 2024 24:9,23 25:9, 31 st \$ 12 31:8,9 2024-2026 26:7 33 2 \$ 12 50:5 74:18 30 4 \$ 12 31:8,9 2024 24:9,23 25:9, 31 st \$ 12 31:8,9 2024-2026 26:7 33 2 \$ 12 50:5 74:18 30 4 \$ 13 52:15 2070 9:21 10:1 4 66 \$ 13 52:15 2070 9:21 10:1 4 55 \$ 16 34:22 55:12 20 th 29:5 47 5 \$ 31:6,8 21 55:12 48 5 20 5 \$ 16 34:22 55:12 21 55:12 48	6:22
Flagship Board D 1.5 64:17 65:19 2044 ocs 1.521 64:18 200 59:19 2865 LPN cumulative R 100 30:4,16 31:11 2015 20:2 202/21 32:8 2865 BON Financial Re ports 10th 29:6 61:4,8 2021 32:8 2022 30:24 32:8 2023 20:3 22:3 20:24 30:4 4) 50:24
ocs 1.521 64:18 200 59:19 2865 LPN cumulative R 100 30:4,16 31:11 2015 20:2 2886 eport 10th 29:6 60:20 61:4,8 2021 32:8 2886 m 11:05 60:22 2020/21 32:8 2021 32:8 2021 32:8 m 11:05 60:22 2023 20:3 22:24 24:14,16 49:22 30 4 m 11:15 5:22 2021 32:8 30 4 m 11:15 5:22 2023 20:3 22:24 30 4 m 11:15 5:22 2024 24:9,23 25:9, 31 50:5 s 12 31:8,9 2024-20:24 24:9,23 25:9, 31 50:5 s 12 50:5 12th 29:6 60:21 74:18 30 4 s 12 150:5 12th 29:6 60:21 74:18 30 2 s 12 31:8,9 2024-2026 26:7 33 2 s 13 52:15 2070 9:21 10:1 4 66 s 137 52:14 2079 7:11 438 s 135 24:19 28:12 31:6,8 20th 29:5 47 5 s 16 34:22 55:12 21 55:12 48 5 35 s 16 34:22 55:12) 50:24 67:7
LPN cumulative R eport 100 30:4,16 31:11 2015 20:2 2880 BON Financial Re ports 12-31-23 10 10th 29:6 60:20 2020/21 32:6 29 5 # 11:05 60:22 2022 30:24 32:8 2023 20:3 22:24 2015 20:2 2023 20:3 22:24 #1231 74:21 11:15 5:22 11:15 5:22 2023 20:3 22:24 30 4 * 12 31:8,9 2024 24:9,23 25:9, 31 st \$0.65 66:15 12 b0:5 24 26:2 29:2 45:6 33 2 \$0.67 66:16 61:9 2024-2026 26:7 33 2 \$100,000 24:21 137 52:14 2070 9:21 10:1 4 66 \$18 65:24 13th 5:18 2080 8:20 45 3 \$285 65:13 31:6,8 20 th 29:5 47 5 \$4,000 66:1 16 34:22 55:12 21 55:12 48 5 \$40 65:24 16th 29:11 21 122 32:20 50 \$40 65:24 17th 47:19 2240 9:9 5 50 \$50 42:5,16 17 34:9 48:4 21 st 23:10 29:10 5 50 \$6,755,551.41 18 31:6 34:23 23 13:13 5.6 \$6:20 18th 29:4,11 21 450:00 12 55 5 <td>5 31:16</td>	5 31:16
BON Financial Reports 12-31-23 10th 29:6 60:20 61:4,8 2020/21 32:6 29 5 # 11:50:7 2022 30:24 32:8 29 5 # 11:05 60:22 2023 20:3 22:24 30 4 #1231 74:21 11:15 5:22 2023 20:3 22:24 30 4 * 12 31:8,9 2024 24:9,23 25:9, 31 5 \$ 12 31:8,9 2024 24:9,23 25:9, 31 5 \$ 12 50:5 12th 29:6 60:21 74:18 33 2 \$ 12th 29:6 60:21 61:9 2024-2026 26:7 33 2 \$ 133 52:15 2070 9:21 10:1 4 66 \$ 137 52:14 2070 9:21 10:1 4 66 \$ 137 52:12 205 47 5 \$ 136,8 2014 29:5 47 5 \$ 137 52:14 2080 8:20 45 5 \$ 16 34:22 55:12 21 55:12 48 5 \$ 40 65:24 16th 29:11 21/22 32:20 \$ 16 34:22 55:12 21 55:12 48 5 \$ 16 34:22 55:12 21 52:12 48 5 <) 50:24
both functional for ports 12-31-23 61:4,8 2021 32:8 2022 30:24 32:8 # 11:05 60:22 2023 20:3 22:24 30 4 #1231 74:21 11:15 5:22 24:14,16 49:22 30 4 \$ 12 31:8,9 2024 24:9,23 25:9, 31 st \$ 12 150:5 24 26:2 29:2 45:6 33 2 \$ 121 50:5 24 26:2 29:2 45:6 33 2 \$ 121 50:5 74:18 31 st \$ 121 50:5 24 26:2 29:2 45:6 33 2 \$ 121 50:5 24 26:2 29:2 45:6 33 2 \$ 121 50:5 24 26:2 29:2 45:6 33 2 \$ 121 50:5 24 26:2 29:2 45:6 33 2 \$ 121 50:5 24 26:2 29:2 45:6 33 2 \$ 121 52:6 2024 2026 26:7 33 2 \$ 133 52:15 2070 9:21 10:1 4 66 \$ 137 52:14 2079 7:11 438 \$ 280 8:20 45 3 3 \$ 31:6,8 21 55:12 48 5 \$ 40 65:24 16th 29:11 21/22 32:0 24 <td>74:18</td>	74:18
11 50:7 $2021 02.0$ $#$ $11:05 60:22$ $2022 30:24 32:8$ $#1231 74:21$ $11:15 5:22$ $2023 20:3 22:24$ $#1231 74:21$ $11:15 5:22$ $24:14,16 49:22$ $30 4$ $50:5$ $54:$ $$$ $12 31:8,9$ $2024 24:9,23 25:9,$ $$0.65 66:15$ $12th 29:6 60:21$ $47:20 48:4 50:23$ $$0.67 66:16$ $61:9$ $2024-2026 26:7$ $$1.2 65:19$ $133 52:15$ $2024-2026 26:7$ $$1.2 65:19$ $133 52:15$ $2070 9:21 10:1$ $$1.2 65:19$ $133 52:15$ $2070 9:21 10:1$ $$1.2 65:19$ $133 52:15$ $2070 9:21 10:1$ $$1.2 65:19$ $133 52:15$ $2070 9:21 10:1$ $$25 42:1$ $15 24:19 28:12$ $$285 65:13$ $31:6,8$ $$4,000 66:1$ $16 34:22 55:12$ $$40 65:24$ $16th 29:11$ $$21 55:12$ $21 55:12$ $$40 65:24$ $16th 29:11$ $$21 55:55,551.41$ $18 31:6 34:23$ $$6,755,551.41$ $18 31:6 34:23$ $$6:20$ $18th 29:4,11$ $$2732,000 24:22$ $19.4 66:6$	52:12
#11:05 $60:22$ 2023 $20:33$ $22:24$ #123174:2111:th $60:20$ $61:4,8$ 2023 $20:33$ $22:24$ $$$ 12 $31:8,9$ 2024 $24:14,16$ $49:22$ $54:$ $$$ 12 $31:8,9$ 2024 $24:9,23$ $25:9,$ $31st$ $$$ 12 $50:5$ 24 $26:2$ $29:2$ $45:6$ 33 22 $$$ $$0.65$ $66:15$ $12th$ $29:6$ $60:21$ $74:18$ 33 22 $$$ $$0.67$ $66:16$ $61:9$ $2024-2026$ $26:7$ 33 22 $$$ $$1.2$ $65:19$ 133 $52:15$ 2070 $9:21$ $10:1$ 4 $66:2$ $$$ $$100,000$ $24:21$ 137 $52:14$ 2079 $7:11$ 438 $$$ $$25$ $42:1$ 15 $24:19$ $28:12$ 2079 $7:11$ 438 $$$ $$255$ $42:1$ 15 $24:19$ $28:12$ 2079 $7:11$ 438 $$$ $$255$ $42:1$ 15 $24:19$ $28:12$ $20th$ $29:5$ 47 55 $$$ $$4,000$ $66:1$ 16 $34:22$ $55:12$ 21 $55:12$ 48 $55:12$ $$$ $$40$ $65:24$ $16th$ $29:11$ $21t^22$ $32:10$ $29:12$ $55:6$ $$$ $$40$ $65:2$ 17 $47:19$ 2240 $9:9$ $5:56$ $55:66$ $$$ $$6,755$	
#1231 $74:21$ 11:15 $5:22$ $24:14,16$ $49:22$ 30 4 \$12 $31:8,9$ 2024 $24:9,23$ $25:9,$ $31:st$ \$12 $31:8,9$ 2024 $24:9,23$ $25:9,$ $31:st$ \$12 $50:5$ 24 $26:2$ $29:2$ $45:6$ \$ 30.67 $66:15$ $12th$ $29:6$ $60:21$ $74:18$ 30.67 \$ $66:16$ $61:9$ $2024-2026$ $26:7$ 33.22 \$ $11:15$ $52:15$ $2024-2026$ $26:7$ 33.22 \$ $11:15$ $52:15$ $2024-2026$ $26:7$ 33.22 \$ $11:15$ $52:15$ $2024-2026$ $26:7$ 33.22 \$ $11:15$ $52:15$ 2070 $9:21$ $10:1$ 4.66 \$ $11:15$ $52:14$ 2079 $7:11$ 438 \$ $2024-2026$ $26:7$ 2079 $7:11$ 438 \$ $2024-2026$ $26:7$ 2079 $7:11$ 438 \$ 2052 21 2079 $7:11$ 438 \$ 2080 $8:20$ 47.5 33.22 \$ $40.66:1$ 16 $34:22$ $55:12$ $21/22$ $32:10$ \$ $40.66:24$ $16th$ $29:11$ $21/22$ $32:10$ $32:12$ \$ $50.42:5,16$ 17 $46:62$ 23 $13:13$ 5.6 33.22 \$ $575,000$ $65:2$ $18th$ $29:4,11$ $23:10$ $29:10,$ <	3
\$ 12 31:8,9 2024 24:9,23 25:9, 24 26:2 29:2 45:6 47:20 48:4 50:23 74:18 33 2 \$0.65 66:15 12th 29:6 60:21 61:9 2024-2026 26:7 33 2 \$0.67 66:16 61:9 2024-2026 26:7 33 2 \$1.2 65:19 133 52:15 2070 9:21 10:1 4 66 \$100,000 24:21 137 52:14 2079 7:11 438 \$18 65:24 13th 5:18 2080 8:20 45 3 \$25 42:1 15 24:19 28:12 31:6,8 20th 29:5 47 5 \$4,000 66:1 16 34:22 55:12 21 55:12 48 5 \$40 65:24 16th 29:11 21/22 32:20 50 \$50 42:5,16 17 34:9 48:4 21st 23:10 29:12 50 \$575,000 65:2 17th 47:19 23 13:13 5.6 \$6,755,551.41 18 31:6 34:23 23 13:13 5.6 \$620 18th 29:4,11 23rd 23:10 29:10, 12 55 5 \$732,000 24:22 19.4 66:6 24 04 45 00.0	12:12 50:23
3 121 50:5 24 26:2 29:2 45:6 33 2 \$0.65 66:15 12th 29:6 60:21 47:20 48:4 50:23 74:18 \$0.67 66:16 61:9 2024-2026 26:7 4 66 \$100,000 24:21 137 52:14 2070 9:21 10:1 4 66 \$100,000 24:21 137 52:14 2079 7:11 438 \$18 65:24 13th 5:18 2080 8:20 45 3 \$285 65:13 16 34:22 55:12 20th 29:5 47 5 \$40 65:24 16th 29:11 21/22 32:20 48 5 \$40 65:24 16th 29:11 21st 23:10 29:12 50 \$50 42:5,16 17 34:9 48:4 21st 23:10 29:12 50 \$575,000 65:2 17th 47:19 23 13:13 5.6 \$6:20 18th 29:4,11 12 55 6 \$732,000 24:22 19.4 66:6 24 04 45 000 55 6	8 65:11
\$0.65 66:15 12th 29:6 60:21 47:20 48:4 50:23 74:18 \$0.67 66:16 61:9 2024-2026 26:7 466 \$1.2 65:19 133 52:15 2070 9:21 10:1 4 66 \$100,000 24:21 137 52:14 2079 7:11 438 \$18 65:24 13th 5:18 2080 8:20 47 5 \$25 42:1 15 24:19 28:12 20th 29:5 47 5 \$285 65:13 31:6,8 20th 29:5 48 5 \$4,000 66:1 16 34:22 55:12 21 55:12 48 5 \$40 65:24 16th 29:11 21/22 32:20	66:17
12th 29:6 60:21 61:9 74:18 \$0.67 66:16 61:9 \$1.2 65:19 133 52:15 133 52:15 2024-2026 26:7 \$100,000 24:21 137 52:14 137 52:14 2079 9:21 10:1 \$18 65:24 13th 5:18 \$25 42:1 15 24:19 28:12 31:6,8 20th 29:5 \$285 65:13 16 34:22 55:12 \$40 65:24 16th 29:11 \$50 42:5,16 17 34:9 48:4 \$575,000 65:2 17th 47:19 \$6;20 18th 29:4,11 \$732,000 24:22 19.4 66:6	22:22
\$1.2 65:19 133 52:15 2024-2026 26:7 4 66 \$100,000 24:21 137 52:14 2070 9:21 10:1 4 66 \$18 65:24 13th 5:18 2080 8:20 45 3 \$25 42:1 15 24:19 28:12 20th 29:5 47 48 45 48 5 5 5 5 5 5 5 5 5 5 5 5 5 5 <t< td=""><td>4</td></t<>	4
100,000 24:21 137 52:14 2070 9:21 10:1 4 66 \$18 65:24 13th 5:18 2080 8:20 45 3 \$25 42:1 15 24:19 28:12 20th 29:5 47 5 \$285 65:13 31:6,8 20th 29:5 48 5 \$4,000 66:1 16 34:22 55:12 21 55:12 48 5 \$40 65:24 16th 29:11 21/22 32:20	
\$18 65:24 13th 5:18 2079 7:11 438 \$25 42:1 15 24:19 28:12 2080 8:20 45 45 \$285 65:13 31:6,8 20th 29:5 47 48 45 47 48 45 47 48 45 47 48 47 48 47 48 <	
\$25 42:1 15 24:19 28:12 31:6,8 2080 8:20 45 3 \$285 65:13 16 34:22 55:12 20th 29:5 47 5 \$4,000 66:1 16 34:22 55:12 21 55:12 48 5 \$40 65:24 16th 29:11 21/22 32:20	51:20
\$285 65:13 31:6,8 20th 29:5 47 5 \$4,000 66:1 16 34:22 55:12 21 55:12 48 5 \$40 65:24 16th 29:11 21/22 32:20	36:25
\$4,000 66:1 16 34:22 55:12 21 55:12 48 5 \$40 65:24 16th 29:11 21/22 32:20	51:19
\$40 65:24 16th 29:11 21/22 32:20 \$50 42:5,16 17 34:9 48:4 21st 23:10 29:12 \$575,000 65:2 17th 47:19 2240 9:9 5 50 \$6,755,551.41 18 31:6 34:23 23 13:13 5.6 66:20 18th 29:4,11 23rd 23:10 29:10, 12 55 55 \$732,000 24:22 19.4 66:6 24 04 45 00.0	50:6
\$50 42:5,16 17 34:9 48:4 21st 23:10 29:12 \$575,000 65:2 17th 47:19 2240 9:9 5 50 \$6,755,551.41 18 31:6 34:23 23 13:13 5.6 \$66:20 18th 29:4,11 23rd 23:10 29:10, 12 54 55 \$732,000 24:22 19.4 66:6 24 0 4 45 00 0 55 55	5
\$575,000 65:2 17th 47:19 2240 9:9 5 50 \$6,755,551.41 18 31:6 34:23 23 13:13 5.6 66:20 18th 29:4,11 23rd 23:10 29:10, 12 54 55 \$732,000 24:22 19.4 66:6 24 04 45 00 0 55 55	
\$6,755,551.41 18 31:6 34:23 23 13:13 5.6 66:20 18th 29:4,11 23rd 23:10 29:10, 12 54 5 \$732,000 24:22 19.4 66:6 24 04 45 00 0 55 5	
66:20 18th 29:4,11 23rd 23:10 29:10, 12 54 5 \$732,000 24:22 19.4 66:6 21 01 45 00 0	66:11
\$732,000 24:22 19.4 66:6	
24 64:15 66:3 57 5	55:11
	55:7

Index: 60..Alton

	-	ACTS 37:10	adverse 17:20
6	A	actual 58:3 64:17	advice 25:20
60 29:25	a.m. 5:22 60:22	Adams 60:10 73:4	advise 25:18
64 24:16		add 51:10 66:1	advisory 25:14
	ability 74:11		26:1,3
648 8:10	absence 14:8	Addiction 23:9	affect 14:20 15:6
68 35:6	abstain 64:6	adding 50:12	18:8,15
680 10:7	abundance 19:17	addition 51:23	Affidavit 61:16,17
6:30 41:1	abuse 18:4,5,24 - academic 32:7	additional 46:13 51:7	affidavits 45:17 50:7
7	35:13 41:7	Additionally 49:7	afford 42:9
70 20:2 25:0	Accelerate 33:3	address 6:14	
70 30:2 35:6	accept 22:10	36:21 59:11	agencies 5:11 15:4 16:6
74 50:5	61:16,17	adequate 66:20	agency 12:20
7th 22:9 27:20 60:20	access 37:17	69:11 72:3	65:12
00.20	accolades 44:15	adjourn 73:3,5	agency's 66:2
8	47:23	Admin 50:24	agenda 4:10,12
	accommodate	administer 8:11	19:10
80 30:3	66:8	administration	agree 18:21 55:21
81 50:8	accomplish 26:23	60:16	agreed 50:5
821 7:13	accreditation	administrative	agreement 12:6,
826 15:11	29:1,4,13	29:15 31:16 50:6, 7 64:9	16 14:9 23:5
83.33 31:7	accuracy 57:15	admirable 37:8	agreements 6:25
842,100 24:20	accustomed		10:9 24:8,9,11
8:30 60:20	38:23	admit 21:18 35:13	aha 40:5
8th 22:9 60:20	ACEN 29:9	admits 32:3,4	aim 48:14
61:4,8	achieve 59:15	admitted 31:6 34:22	allegations 51:19
	act 11:12 14:19,24	_	52:12
9	- 15:17,20,21 16:20 - 18:19 34:21,22,23	admitting 36:4	allocated 6:10
93 30:3	action 26:19 58:3,	adopt 61:15 69:2, 13	64:22
97 24:17	16,23 59:25	advance 24:17	allowed 55:2
9th 22:9 60:20	active 65:8	25:21	64:23
61:4,8	actively 25:24	Advanced 62:2	allowing 11:21
			Alton 55:6,10

Index: alveno..bill

Susiness Meeting - 02/0			index. alvenob
alveno 21:22,24	apprenticeship	51:11 55:3 56:4,	aware 10:12,24
Amazon 67:15	29:19,22 30:7,18 34:8,12 35:7	12 57:3,12,24 58:17 59:9,22	42:25 47:20 50:21 53:5
amend 15:17	appropriation	assistants 46:10	aye 4:15 22:14,15
amendment 15:20	48:8		54:24 60:11,12
58:12		associations 7:8	61:23 63:18,19,21
amendments	Appropriations 5:19	assume 72:18	64:3,4 73:9
15:22		ATI 34:10,13,15,	
amends 15:21	approval 4:9 51:5 58:21	20,25	В
amount 50:9,19	approve 4:12	attach 25:15	back 7:18 9:18
64:23 66:19	approved 12:10	attached 31:18	16:10,16 22:8
amounts 58:20	31:2 48:16	attend 49:8,14	43:5 46:12 52:5,
analyses 37:17	April 26:2 47:19	attendance 37:2	10 56:19 59:4 62:17,22 65:18
analysis 26:25	48:4 60:16,19,21,	attended 40:20	70:23 71:11
72:17	22 62:17	45:15,19 48:18,19	background 42:2
annual 31:13,14	APRN 12:8 53:6,	49:5,10,12,16	52:9
65:20	12 55:7 62:8 68:7	attending 23:8	based 12:22 19:2
anymore 46:19	APRNS 13:3 54:7	attention 37:16	23:16 33:16 46:13
apologize 61:5,7	67:22	ATTORNEY 15:14	52:6 53:16 69:16
appetite 9:4	area 18:16	16:12,18 17:10	basically 7:15
applaud 34:8 44:7	arguably 18:16	18:2,10 51:11	17:24 20:11 35:5
47:14	58:6	55:3 56:4,12 57:3, 12,24 58:17 59:9,	67:18 68:9
applicants 52:2	arise 67:23 68:8	22	basis 54:10
application 25:16	Arnold 8:14	audiovisual	Bay 31:2
26:2,3 45:19	ARPA 6:8	67:14,22 68:6	bedtime 9:17
applications 72:9	assessment	69:14	begin 4:5 20:11
applied 53:9	62:21,24 63:15	augment 14:6	beginning 7:20
applies 45:23	65:14 69:12 72:5	authority 6:23	10:6 65:25
••	assessments	7:14 8:1 9:12 10:8	benchmark 29:24
appointed 21:8	69:9	11:24 12:15 13:4, 9 14:5	30:2
appointing 20:9	asset 25:25	authorized 9:22	benefits 66:5
appointment	assist 25:2,18		big 42:1
51:24	33:4 40:13 41:19	authorizes 10:1	bigger 16:16
appreciation 20:3	assistant 15:14	awaiting 50:25	bill 6:22 7:2,13,21
appreciative	16:12,18 17:10 18:2,10 48:3	awarded 24:20	23 8:1,10,18,20,
24:25 25:2	10.2,10 40.0		

Index: bills..circumstances

5			
21 9:1,3,8,9,15,	Bobinger 4:20,21	busy 51:17	Casey 23:8
19,21 10:1,7,10, 14 12:15 13:5	11:8,10,19 14:2, 15,18,22 15:12	buy-in 38:16,18	cash 66:19
14:13,23 15:10,	16:4,17 17:13	39:8,9	Castilla 21:22,24
11,13 16:4,16	18:21 19:6,7	bylaws 47:11,13	22:2 27:7 43:6,15
17:8 18:3,19	body 70:1		57:8,17 58:14
bills 6:22 7:17 8:4,	books 28:8	C	cease 50:8
6 10:20 15:15 16:2	bottle 12:1 44:12	cafeteria 41:14,17	Center 31:2 48:6
bit 8:7 39:1 46:17	Brandon 48:4,5	Cagle 44:9 53:4	CERTIFICATE
49:17 53:23 54:2,	breaking 13:12	62:5	74:1
3	breathe 20:21	calendar 48:2	certification 29:7, 8
Blackwell 7:3		call 42:9 58:4	-
8:22 9:6,24	briefly 40:17 45:4	71:16	certify 74:4,12
Blackwell's 7:2	bring 41:15 56:19 62:4 63:9 64:11,	called 14:24	cetera 12:11 55:25
blessed 20:18	14 66:6 67:3	calling 20:17	CFO 44:10
board 4:4,15 5:7	broad 37:19	campus 41:8	Chair 4:22 14:12
7:8 8:24 9:5,10 10:22,25 12:4,21	brought 19:16,17	campuses 23:14,	22:20 34:3 62:3
14:4 15:25 16:6,8	Bryant 20:9	17 41:16	64:11
19:13,19 20:2,5,9,	budget 5:14,16,23	cannabis 53:16	Chairman 4:22
19,24 21:7,9,10, 21 22:6,15 25:15	27:9 43:7,10,11,	Capitol 48:12	chairs 5:15
26:1,16 28:19	12 48:16 64:22 65:13,19,20 66:8,	car 37:1	chairwoman 58:4
29:23 30:25 31:2	11	card 41:4 52:3,5	chances 17:16
36:8 37:15 42:25 44:2,19 46:22	build 39:10	cards 51:20,21	change 12:17
47:1 50:2,15	bulk 12:1	52:10,13	13:8 14:3 56:10
54:19 58:3,7	Burks 22:19 27:5,	care 9:13 18:8,15	changing 33:23
59:23,25 60:12 61:15,23,25 63:19	11,15,17 34:6,7,	20:22 21:1 28:23 37:13 40:24,25	chapter 47:21
64:4,21 66:13,18,	13,18 35:7,10,24	44:25 45:2 68:17	character 16:1
22 73:9,11	36:7 38:5,7,14,16, 18 39:4,19,22	69:21,25 72:12	charge 55:6
board's 27:9 59:7	40:2,18,19 43:16	careful 70:8	check 6:15 42:2
65:22,23	44:8 49:11 53:24	cares 41:2	52:9,18 65:16
boards 15:4 16:20 31:9,10 34:17	Burks' 43:18	carried 13:10	chief 44:10,11
40:11	business 54:20	44:22	child 37:12 40:24,
	60:21 61:9 64:10	carve-out 16:25	25
_			
boards' 15:22	67:3 73:1	case 71:14	circumstances

Index: citizens..conviction

69:22 collected 64:16 company 70:14 conference 23:9, 11 40:20,21 47:19 45:3 30:24 35:18 38:9 comparative 11 40:20,21 47:19 45:3 30:24 35:18 38:9 comparative 72:16 confirmed 45:12, 18 Clanton 62:14,15 Collings 19:12 comparing 53:19 consequence 11,12,13,16 63:13 64:86:2 comment 50:22 26:14 consequence 17:21 claritied 65:18,21 comment 50:22 26:14 consequence 17:21 clarity 70:4 commitment 20:2,6 comparison 21:25 clarity 70:4 commitment 20:16 50:10 complete 33:1 consistency 39:3, 4,8 classes 36:11,12 committee 5:4,6 10:1 12:8 25:16, 18 26:3 47:3,9,10, 29:25 30:1 31:7 consumer 20:2 consumer 20:2 clainical 8:13 40:9 41:13,15 67:3 70:22,24 71:3,15 component 34:20 48:10 29:25 30:1 31:7 contact 04:21 48:2 51:13 clinical 8:13 40:9 64:13,15 67:3 38:10 contact 04:21 66:21 29:25 30:1 31:7 contact 04:21 66:21 commu	•			
Clinical 84.24 College 23.3,9,16 Comparative opportunity 48:19,20,24 49:6, 11,12,13,16 Civic 48:5 Collins 19:12 comparative 72:16 confirmed 45:12, 18 Civic 48:5 Collins 19:12 comparative 72:16 comparative 72:16 Clarified 65:18,21 Collins 19:12 comparison 26:14 consequence 17:21 clarified 65:18,21 comment 44:19 comparison 26:14 consequence 17:21 clarify 43:7 58:16 commitment 20:7 68:1 complete 33:1 consistency 39:3, 4,8 classes 36:11,12 committed 6:9 complete 33:1 consistency 39:3, 4,8 consumer 20:2 clainical 8:13 40:9 64:13,15 66:2, completion 26:20 consumers 28:23 consumers 28:23 clainical 8:13 40:9 64:13,15 67:3 33:6,7 35:6 36:4,8 33:6,7 35:6 36:4,8 33:6,7 35:6 36:4,8 clinical 8:13 40:9 64:13,15 67:3 33:6,7 35:6 36:4,8 33:6,7 35:6 36:4,8 contacted 45:21 clinical 8:13 40:9 64:13,15 67:3 33:6,7 35:6 36:4,8 36:10 contacted 45:21 clainical 8:13 40:9 64:13,15 67:3 33:6,7 35:6 36:4,8 36:10 <	69:22	collected 64:16	company 70:14	
43.3 30.24 35.16 36.9 comparative 11,12,13,16 Civic 48:5 colleges 28:12 72:16 confirmed 45:12, Clanton 62:14,15 Collins 19:12 20:2,6 comparing 53:19 congratulations 70:21 71:4,10,20 comment 50:22 62:5 comparing 53:19 consequence clarified 65:18,21 comment 50:22 62:5 competence 17:21 clarify 43:7 58:16 committe 50:22 68:1 competence 46:16 consistency 39:3, clarise 23:22 28:15 20:16 50:10 committe 6:9 completing 24:7 consumers 28:23 clauses 16:7 10:1 12:8 25:16, completing 24:7 consumers 28:23 contact 10:21 clinic 11:23 12:1 61:11,13,15 67:3 73:6: 36:4,8,4 contact 45:21 51:3 clinical 8:13 40:9 64:13,15 67:3 73:6: 36:4,8,4 contact 45:21 51:3 clinical 8:13 40:9 41:1 Committees 46:24,25 47:2,7 compliance 61:13,15 contact 45:21 51:3 clinical 8:13 40:9 21:14 communication 21:14 contact 45:21 51:3 contacted 45:21 51:3		• · · ·	comparable 69:25	
Clanton 62:14,15 63:13 64:8 68:2 70:21 71:4,10,20 72:1 Collins 19:12 20:2,6 comparing 53:19 comparing 53:19 confirmed 45:12, 18 clarified 65:18,21 clarify 43:7 58:16 59:6 comment 50:22 62:5 comparing 53:19 comparing 53:19 consequence 17:21 clarify 43:7 58:16 59:6 comment 20:27 68:1 competence competence torsistency 39:3, 4,8 clarity 70:4 commitment 20:16 50:10 completa 33:1 34:11,20 41:25 consistency 39:3, 4,8 clases 36:11,12 committee 5:4,6 10:1 12:8 25:16, 57:8 completa 31:6 consumers 20:2 consumers 28:23 clarity 70:4 committee 5:4,6 10:1 12:8 25:16, 57:8 completa 31:6 consumers 28:23 clases 16:7 10:1 12:8 25:16, 11:4 55: 7 59:13 completing 24:7 consumers 28:23 clainical 8:13 40:9 64:13:15 67:3 70:22,24 71:3.15 compliance 61:13,15 contact 10:21 clainical 8:13 40:9 45:12 communication 21:14 component 34:20 contact 45:21 coast 29:18 communication 8:15 communication 23:7 28:12 compromise 68:15 continuously 50:13 cohort 30:1 communication 68:15 compromise 68:17 continuously 50:13 continuously 50:13 col	45:3	30:24 35:18 38:9	comparative	
Clanton 62:14.15 63:13 64:8 68:2 70:21 71:4,10,20 72:1 Collins 19:12 20:2,6 compare 53:21 comparing 53:19 comparing 53:19 comparing 53:19 comparing 53:19 comparing 53:19 comparing 53:19 consequence congratulations 21:25 clarify 43:7 58:16 59:6 comment 50:22 62:5 competence 46:16 consequence 17:21 clarify 43:7 58:16 59:6 comment 20:7 68:1 competence 46:16 considered 23:2 62:20 clarity 70:4 committed 6:9 10:1 12:8 25:16, clauses 16:7 committee 5:4,6 10:1 12:8 25:16, complet 31:1 complet 31:6 complet 31:6 consumer 20:2 consumer 20:2 clarity 11:2 18 26:3 47:3,9,10, 14:55:7 59:13 complet 31:6 complet 31:6 consumer 20:2 consumer 20:2 clarical 8:13:40:9 41:1 64:13,15 62:2, 70:22,24 71:3,15 completion 26:20 29:25 30: 31:7 33:6,7 35:6 36:4,8 38:10 contact 10:21 48:2 11:3 clinical 8:13:40:9 41:1 committes 61:13,15 committes 41:13,14 committes 61:13,15 compliance 61:13,15 contact 45:21 51:3 contact 9:10 Coast 29:18 communication 21:14 comprehensive 8:21 9:1 15:20 continuously 50:13 cohorts 30:3 31:5 communication 8:15 comprehensive 8:17 continuously 50:13 continuously 50:13 continuously 50:13 continuously 50:13 continuously 50:13 <td< td=""><td>Civic 48:5</td><td>colleges 28:12</td><td>72:16</td><td>confirmed 45:12</td></td<>	Civic 48:5	colleges 28:12	72:16	confirmed 45:12
70:21 71:4,10,20 72:1 commend 44:19 comment 50:22 62:5 comparing 53:19 comparison 26:14 congratulations 21:25 clarified 65:18,21 comment 50:22 62:5 26:14 consequence 17:21 clarify 43:7 58:16 59:6 comments 20:7 68:1 46:16 considered 23:2 clarity 70:4 commitment 20:16 50:10 completent 45:1 consistency 39:3, 4,8 classe 23:22 28:15 31:6 commitment 20:16 50:10 completent 31:6 consists 25:17 classes 36:11,12 committee 5:4,6 10:1 12:8 25:16, 18 26:3 47:3,9,10, 57:8 completion 26:20 consists 28:23 clainical 8:13 40:9 41:1 64:13,15 67:3 70:22,24 71:3,15 completion 26:20 contact 45:21 51:3 clinical 8:13 40:9 41:1 64:24,25 47:2,7 61:11 compliance 61:13,15 contact 45:21 51:3 clinical 8:13 40:9 41:1 communication 21:14 component 34:20 49:1 contact 45:21 51:3 colores 29:18 communication 23:7 28:12 29:3,9 26:13 67:23 68:8 compact 15:6,7 17:9 compromise 68:17 continuously 50:13 concern 50:8 59:3 collaboration 26:14 0:91 4:9 compact 15:6,7 17:12,4 concern 50:8 59:3 conviction 16:23 17:23 18:5 19:2			compare 53:21	
72:1 comment 44:19 comparison 21:25 clarified 65:18,21 comment 50:22 62:5 consequence 17:21 clarify 43:7 58:16 comments 20:7 46:16 considered 23:2 62:20 clarity 70:4 commitment 20:16 50:10 consistency 39:3, 46:16 consistency 39:3, classes 36:11,12 committed 6:9 committed 5:4,6 consplete 33:1 34:11,20 41:25 consumer 20:2 clauses 16:7 10:112:8 25:16, 18 26:3 47:3,9,10, completing 24:7 consumer 28:23 clinical 11:23 12:1 61:11,13,15 62:2, 64:13,15 67:3 33:6,7 35:6 36:4,8, contacted 45:21 clinical 8:13 40:9 64:13,15 67:3 33:10 contacted 45:21 33:6,7 35:6 36:4,8, contacted 45:21 clinical 8:13 40:9 64:13,15 67:3 36:10 contacted 45:21 51:3 clinical 8:13 40:9 64:13,15 67:3 36:10 contacted 45:21 51:3 clinical 8:13 40:9 64:13,15 67:3 36:10 contacted 45:21 51:3 clinical 8:13 40:9 68:15 communication 21:14 continue 30:21 62:10 62:10 63:17			comparing 53:19	congratulations
clarified 65:18,21 62:5 competence 46:16 considered 23:2 clarify 43:7 58:16 59:6 commitment class 23:22 28:15 31:6 20:16 50:10 competent 45:1 consistency 39:3, 4.8 classe 36:11,12 commitment classes 36:11,12 20:16 50:10 complete 33:1 34:11,20 41:25 consists 25:17 clauses 16:7 10:1 12:8 25:16, 10:1 12:8 25:7 59:13 completed 31:6 consumer 20:2 clainic 11:23 12:1 61:4,16 63:9,23 61:11,13,15 662:2, 61:13,15 67:3 completion 26:20 contact 10:21 clinical 3:13 40:9 44:13,15 67:3 70:22,24 71:3,15 compliance 61:13,15 contact 45:21 clinical 3:6:24 communication 21:14 component 34:20 66:21 continue 46:21 cobort 30:1 communication 21:14 comprehensive 8:21 9:1 15:20 continuously 50:13 contrary 16:15 conversation 31:16 50:24 64:9 23:7 28:12 29:3,9, 68:15 component 34:20 66:17 contrary 16:15 collaboration 6:24 10:9 14:9 39:21 component 56:9:3 conversation 50:16 56:17 58:9, 24,25 60:5 conversation 50:16 56:17 58:9, 24,25 60:5 conviction 16:23 17:23 18:5 19:2		commend 44:19	comparison	21:25
clarify 43:7 58:16 59:6 comments 20:7 68:1 competence 46:16 true considered 23:2 62:20 clarity 70:4 commitment 20:16 50:10 competent 45:1 consistency 39:3, 4,8 classe 23:22 28:15 31:6 committed 6:9 complete 33:1 consists 25:17 clauses 16:7 10:1 12:8 25:16, 18 26:3 47:3,910, 57:8 completion 26:20 consumer 20:2 clinic 11:23 12:1 6,14,16 63:9,23 64:13,15 67:3 completion 26:20 contact 10:21 clinical 8:13 40:9 46:24,25 47:2,7 61:11,1,3,15 compliant 29:14 contact 45:21 clinical 8:13 40:9 46:24,25 47:2,7 61:13,15 compliant 29:14 continued 46:21 Coast 29:18 communication 21:14 component 34:20 49:1 continuing 30:21 cohort 30:1 68:15 compromise 68:15 contrauy 16:15 contrauy 16:15 collaboration 6:24 10:9 14:9 39:21 conputer-aided 74:9 74:9 conversation 50:16 56:17 58:9, 24,25 60:5 conviction 16:23	clarified 65:18,21		26:14	
59:6 considered 23:2 clarity 70:4 commitment 20:16 50:10 complement 20:16 50:10 complement 20:16 50:10 considered 23:2 class 23:22 28:15 31:6 commitment 20:16 50:10 complement 20:16 50:10 complement 33:1 considered 23:2 classe 36:11,12 committee 5:4,6 complement 33:1 considered 23:2 classes 36:11,12 committee 5:4,6 complement 33:1 considered 23:2 classes 36:11,12 committee 5:4,6 complement 33:1 considered 23:2 classes 36:11,12 committee 5:4,6 complement 31:6 consumer 20:2 classes 36:11,12 committee 5:4,6 complement 31:6 consumer 20:2 class 47:3,9,10 14 55:7 59:13 completing 24:7 consumer 20:2 clinical 8:13 40:9 64:13,15 67:3 rate rate rate dilical 8:13 40:9 di:11 Commotitees rate rate rate rate clinical 3:6:24 de:24,25 47:2,7 compliant 29:14 continuation 71:5 continue 46:21 coast 29:18 communication rate rate rate<	clarify 43:7 58:16		-	
clarity 70:4 commitment 20:16 50:10 completent 45:1 00:20 class 23:22 28:15 31:6 20:16 50:10 completent 45:1 consistency 39:3, 4,8 classes 36:11,12 committed 6:9 committee 5:4,6 consumer 20:2 clauses 16:7 10:1 12:8 25:16, 18 26:3 47:3,9,10, 57:8 completent 33:1 consumer 20:2 clainca 11:23 12:1 6,14,16 63:9,23 completion 26:20 contact 10:21 clinical 8:13 40:9 64:13,15 67:3 33:6,7 35:6 36:4,8 contacted 45:21 clinical 8:13 40:9 46:24,25 47:2,7 61:11 completion 26:20 contacted 45:21 clinical 8:13 40:9 46:24,25 47:2,7 61:11 compliance continuation 71:5 clinical 36:24 46:24,25 47:2,7 61:11 compliant 29:14 contacted 45:21 coast 29:18 communication 21:14 communication 23:7 28:12 29:3,9, comprehensive 8:21 9:1 15:20 contact 0:21 cohort 30:1 68:15 completion 26:9 contravy 16:15 collaboration 39:21 completen-aided 74:9 collaboration 99:21 concern 50:8 59:3 co	•			
class 23:22 28:15 31:6 20:16 50:10 completed 50:13 10:1 12:8 25:16, committed 6:9 completed 33:1 34:11,20 41:25 consists 25:17 clauses 16:7 10:1 12:8 25:16, 10:1 12:8 25:16, 57:8 committee 5:4,6 10:1 12:8 25:16, 14 55:7 59:13 61:11,13,15 62:2, completion 26:20 consumer 20:2 consumer 20:2 clinical 8:13 40:9 41:1 6,14,16 63:9,23 64:13,15 67:3 70:22,24 71:3,15 completion 26:20 29:25 30:1 31:7 contact 10:21 48:2 51:13 clinical 8:13 40:9 41:1 64:13,15 67:3 70:22,24 71:3,15 compliance 61:13,15 contact 45:21 51:3 clinicals 36:24 41:13,14 commutication 21:14 compliant 29:14 continue 46:21 66:21 coast 29:18 communication 68:15 comprehensive 68:15 comprehensive 82:1 9:1 15:20 continuously 50:13 collaboration 6:24 10:9 14:9 23:7 28:12 29:3,9, 39:21 component 30:8 59:3 contrary 16:15 collaboration 6:24 10:9 14:9 compact 15:6,7 26:13 67:23 68:8 compact 15:6,7 17:1,2,4 concern 50:8 59:3 conviction 16:23 17:23 18:5 19:2	clarity 70:4		competent 45:1	
31:6 committed 6:9 complete 33:1 34:11,20 41:25 consists 25:17 classes 36:11,12 committee 5:4,6 10:1 12:8 25:16, 18 26:3 47:3,9,10 57:8 complete 31:6 consumer 20:2 clear 12:25 56:21 18 26:3 47:3,9,10 14 55:7 59:13 completing 24:7 consumer 20:2 clinic 11:23 12:1 6,14,16 63:9,23 completion 26:20 contact 10:21 clinical 8:13 40:9 64:13,15 67:3 70:22,24 71:3,15 33:6,7 35:6 36:4,8 contacted 45:21 clinicals 36:24 committees 61:13,15 compliance continuation 71:5 clinical 29:10 Communication 21:14 component 34:20 continue 46:21 66:21 contact 10:21 23:7 28:12 29:3,9, compromise 68:17 continuously 50:13 collaboration 23:7 28:12 29:3,9, 18 30:24 38:9 computer-aided 74:9 conversation collaboration compact 15:6,7 74:9 conversation 50:16 56:17 58:9, 24,25 60:5 conviction 16:23 17:1,2,4 concern 50:8 59:3 17:23 18:5 19:2	class 23:22 28:15		complaints 50:13	
classes 36:11,12 committee 5:4,6 completed 31:6 consumer 20:2 clauses 16:7 10:1 12:8 25:16 completid 31:6 consumer 20:2 clear 12:25 56:21 18 26:3 47:3,9,10, 14 55:7 59:13 completid 24:7 consumer 20:2 clinic 11:23 12:1 6,14,16 63:9,23 33:6,7 35:6 36:4,8 contact 45:21 51:3 clinical 8:13 40:9 64:13,15 67:3 70:22,24 71:3,15 completion 26:20 contacted 45:21 clinicals 36:24 61:11 70:22,24 71:3,15 compliance 61:13,15 continue 46:21 classe 29:10 communication 21:14 components 34:20 49:1 continue 46:21 cohorts 30:3 31:5 communications 68:15 compromise contrary 16:15 collaboration 39:21 computer-aided 74:9 conversation 61:21 0:9 14:9 39:21 contrary 16:15 contrary 16:15 contrary 16:15 contrary 16:15 conversation 50:16 56:17 58:9, conviction 16:23 74:9 concern 50:8 59:3 17:23 18:5 19:2			•	
clauses 16:7 10:1 12:8 25:16, 18 26:3 47:3,9,10, 57:8 completing 24:7 consumers 28:23 clinic 11:23 12:1 6,14,16 63:9,23 completion 26:20 contact 10:21 clinical 8:13 40:9 64:13,15 67:3 33:6,7 35:6 36:4,8 contact 45:21 41:1 70:22,24 71:3,15 Compliance 61:13,15 contaut 46:21 clinicals 36:24 commutees 46:24,25 47:2,7 61:13,15 continue 46:21 clinical 29:10 communication component 34:20 49:1 continue 46:21 cohort 30:1 communication communication 23:7 28:12 29:3,9, 77:9 contrary 16:15 collaboration 18 30:24 38:9 39:21 computer-aided 74:9 50:16 56:17 58:9, collaborative 17:1,2,4 concern 50:8 59:3 17:23 18:5 19:2	classes 36:11,12		34:11,20 41:25	
clear 12:25 56:21 18 26:3 47:3,9,10, 14 55:7 59:13 61:11,13,15 62:2, 6,14,16 63:9,23 61:11,13,15 67:3 70:22,24 71:3,15 completing 24.7 completing 24.7 contact 10:21 48:2 51:13 clinical 8:13 40:9 41:1 64:13,15 67:3 70:22,24 71:3,15 completing 24.7 completing 24.7 contact 10:21 48:2 51:13 clinical 8:13 40:9 41:1 64:13,15 67:3 70:22,24 71:3,15 completing 24.7 descent 33:6,7 35:6 36:4,8 38:10 contact 45:21 51:3 clinical 8:13 40:9 41:1 64:13,15 67:3 70:22,24 71:3,15 completing 24.7 descent 48:2 51:13 clinical 8:13 40:9 41:1 64:13,15 67:3 70:22,24 71:3,15 completing 29:10 contact 45:21 51:3 Coahoma 29:10 communication 21:14 component 34:20 49:1 continue 46:21 66:21 code 16:21 29:16 31:16 50:24 64:9 communication 68:15 comprehensive 8:21 9:1 15:20 continuously 50:13 cohorts 30:3 31:5 community 5:9 23:7 28:12 29:3,9, 6:24 10:9 14:9 compact 15:6,7 39:21 component 30:1 contrary 16:15 conversation 6:24 10:9 14:9 39:21 conputer-aided 74:9 50:16 56:17 58:9, 24,25 60:5 conviction 16:23 17:23 18:5 19:2	clauses 16:7		completed 31:6	
57:8 14 55:7 59:13 61:11,13,15 62:2, 6,14,16 63:9,23 completion 26:20 29:25 30:1 31:7 33:6,7 35:6 36:4,8 38:10 contact 10:21 48:2 51:13 clinical 8:13 40:9 41:1 64:13,15 67:3 70:22,24 71:3,15 compliance 61:13,15 contact 45:21 51:3 clinicals 36:24 41:13,14 committees 46:24,25 47:2,7 61:11 compliance 61:13,15 contact 45:21 51:3 Coahoma 29:10 communication 21:14 component 34:20 49:1 continue 46:21 66:21 Code 16:21 29:16 31:16 50:24 64:9 communication 21:14 component 26:9 23:7 28:12 29:3,9, 6:24 10:9 14:9 compromise 68:17 continuously 50:13 collaboration 6:24 10:9 14:9 18 30:24 38:9 39:21 computer-aided 74:9 conversation 50:16 56:17 58:9, 24,25 60:5 conviction 16:23 17:23 18:5 19:2	clear 12:25 56:21		completing 24:7	consumers 28:23
clinic 11:23 12:1 6,14,16 63:9,23 33:6,7 35:6 36:4,8 contacted 45:21 clinical 8:13 40:9 64:13,15 67:3 70:22,24 71:3,15 33:6,7 35:6 36:4,8 contacted 45:21 clinicals 36:24 64:24,25 47:2,7 61:11 Compliance 61:13,15 contaution 71:5 cload 16:21 29:16 Communication 21:14 communication 24:14 components 26:9 continuing 30:21 cohort 30:1 communication 21:14 components 26:9 continuously 50:13 cohort 30:1 communications 68:15 compromise 68:17 contrary 16:15 collaboration 18 30:24 38:9 39:21 computer-aided 74:9 conviction 16:23 collaborative 17:1,2,4 concern 50:8 59:3 conviction 16:23 17:23 18:5 19:2			•	
clinical 8:13 40:9 64:13,15 67:3 38:10 contacted 45.21 41:1 70:22,24 71:3,15 38:10 51:3 context 59:1 clinicals 36:24 46:24,25 47:2,7 61:13,15 compliance 61:13,15 41:13,14 46:24,25 47:2,7 61:11 compliant 29:14 continuation 71:5 Coahoma 29:10 Commodity 65:9 component 34:20 49:1 continuing 30:21 Code 16:21 29:16 21:14 communication comprehensive 62:14 31:16 50:24 64:9 communications 68:15 comprehensive 63:13 cohorts 30:3 31:5 community 5:9 23:7 28:12 29:3,9, components 26:9 contrary 16:15 collaboration 18 30:24 38:9 39:21 computer-aided 50:16 56:17 58:9, 24,25 60:5 collaborative 17:1,2,4 concern 50:8 59:3 17:23 18:5 19:2	clinic 11:23 12:1			
41:1 70:22,24 71:3,15 Compliance context 59:1 clinicals 36:24 46:24,25 47:2,7 61:11 Compliant 29:14 continuation 71:5 Coahoma 29:10 Commodity 65:9 compliant 29:14 continue 46:21 66:21 Coast 29:18 Communication 21:14 component 34:20 49:1 66:21 continuing 30:21 code 16:21 29:16 21:14 communication 21:14 components 26:9 42:14 continuously 50:13 cohort 30:1 68:15 communications 68:15 comprehensive 8:21 9:1 15:20 fo:13 contrary 16:15 coincide 52:20 23:7 28:12 29:3,9, 18 30:24 38:9 so:24 38:9 so:21 computer-aided 74:9 fo:16 56:17 58:9, 24,25 60:5 collaboration fo:24 10:9 14:9 compact 15:6,7 fo:23 68:8 compact 15:6,7 fo:23 17:23 18:5 19:2	clinical 8:13 40:9			
clinicals 36:24 41:13,14 committees 46:24,25 47:2,7 61:11 61:13,15 continuation 0.11 Coahoma 29:10 Commodity 65:9 61:11 61:13,15 continuation 71:5 Coast 29:18 communication 21:14 component 34:20 49:1 66:21 66:21 cohort 30:1 communications 68:15 comprehensive 8:21 9:1 15:20 continuously 50:13 continuously 50:13 collaboration 6:24 10:9 14:9 23:7 28:12 29:3,9, 39:21 18 30:24 38:9 39:21 computer-aided 74:9 conversation 50:16 56:17 58:9, 24,25 60:5 collaborative 17:1,2,4 concern 50:8 59:3 conviction 16:23 17:23 18:5 19:2		70:22,24 71:3,15		
41:13,14 60:24,20 41:2,7 compliant 29:14 continue 46:21 Coahoma 29:10 Commodity 65:9 component 34:20 66:21 Coast 29:18 communication 21:14 components 26:9 42:14 cohort 30:1 communications 68:15 comprehensive continuously cohorts 30:3 31:5 community 5:9 23:7 28:12 29:3,9, compromise conversation collaboration 18 30:24 38:9 39:21 computer-aided 50:16 56:17 58:9, 26:13 67:23 68:8 compact 15:6,7 17:1,2,4 concern 50:8 59:3 17:23 18:5 19:2	clinicals 36:24		-	
Coahoma 29:10 Conmodity 65:9 component 34:20 continue 46:21 Coast 29:18 communication 21:14 component 34:20 66:21 code 16:21 29:16 21:14 components 26:9 42:14 stile 50:24 64:9 communications 68:15 comprehensive 8:21 9:1 15:20 continuously 50:13 cohorts 30:3 31:5 community 5:9 23:7 28:12 29:3,9, 18 30:24 38:9 compromise 68:17 conversation 50:16 56:17 58:9, 24,25 60:5 collaboration 6:24 10:9 14:9 compact 15:6,7 compact 15:6,7 concern 50:8 59:3 conviction 16:23 collaborative 17:1,2,4 concern 50:8 59:3 17:23 18:5 19:2	41:13,14		compliant 29:14	
Coast 29:18 communication 21:14 49:1 continuing 30:21 code 16:21 29:16 31:16 50:24 64:9 21:14 components 26:9 42:14 cohort 30:1 communications 68:15 comprehensive 8:21 9:1 15:20 continuously 50:13 cohorts 30:3 31:5 community 5:9 compromise 68:15 contrary 16:15 coincide 52:20 23:7 28:12 29:3,9, 18 30:24 38:9 components 26:9 contrary 16:15 collaboration 6:24 10:9 14:9 18 30:24 38:9 computer-aided 74:9 50:16 56:17 58:9, 24,25 60:5 conviction 16:23 collaborative 17:1,2,4 concern 50:8 59:3 17:23 18:5 19:2	Coahoma 29:10	_	•	
code 16:21 29:16 31:16 50:24 64:921:14components 26:942:14cohort 30:1communications 68:15comprehensive 8:21 9:1 15:20continuously 50:13cohorts 30:3 31:5community 5:9 23:7 28:12 29:3,9, 18 30:24 38:9 39:21compromise 68:17contrary 16:15collaboration 6:24 10:9 14:9 26:13 67:23 68:8compact 15:6,7 17:1,2,4components 26:942:14collaborativecommunications 68:15comprehensive 8:21 9:1 15:20 17:9continuously 50:13collaborative23:7 28:12 29:3,9, 18 30:24 38:9 39:21compromise 68:17conversation 50:16 56:17 58:9, 24,25 60:5collaborative17:1,2,4components 26:942:14	Coast 29:18	-	•	
31:16 50:24 64:9 communications comprehensive continuously cohort 30:1 communications 68:15 comprehensive 8:21 9:1 15:20 cohorts 30:3 31:5 community 5:9 23:7 28:12 29:3,9, 17:9 contrary 16:15 collaboration 18 30:24 38:9 39:21 computer-aided 50:16 56:17 58:9, 26:13 67:23 68:8 compact 15:6,7 74:9 conviction 16:23 17:23 18:5 19:2	code 16:21 29:16		components 26:9	•
cohort 30:1 communications 8:21 9:1 15:20 50:13 cohorts 30:3 31:5 community 5:9 23:7 28:12 29:3,9, 17:9 contrary 16:15 collaboration 18 30:24 38:9 39:21 computer-aided 50:16 56:17 58:9, 26:13 67:23 68:8 compact 15:6,7 74:9 conversation 16:23 17:23 18:5 19:2	31:16 50:24 64:9		•	
cohorts 30:3 31:5 community 5:9 17:9 contrary 16:15 coincide 52:20 23:7 28:12 29:3,9, 68:17 conversation 6:24 10:9 14:9 39:21 compact 15:6,7 concern 50:8 59:3 conviction 16:23 collaborative 17:1,2,4 concern 50:8 59:3 17:23 18:5 19:2	cohort 30:1		8:21 9:1 15:20	-
coincide 52:20 23:7 28:12 29:3,9, 18 30:24 38:9 39:21 compromise 68:17 conversation 50:16 56:17 58:9, 24,25 60:5 collaboration 6:24 10:9 14:9 26:13 67:23 68:8 compact 15:6,7 17:1,2,4 compact 15:6,7 17:1,2,4 concern 50:8 59:3 conviction 16:23 17:23 18:5 19:2	cohorts 30:3 31:5		17:9	contrary 16:15
collaboration 6:24 10:9 14:9 26:13 67:23 68:818 30:24 38:9 39:2168:17 computer-aided 74:950:16 56:17 58:9, 24,25 60:5compact 15:6,7 17:1,2,4computer sided 74:974:9 concern 50:8 59:350:16 56:17 58:9, 24,25 60:5	coincide 52:20	•	•	-
6:24 10:9 14:9 39:21 computer-aided 24,25 60:5 26:13 67:23 68:8 compact 15:6,7 74:9 conviction 16:23 collaborative 17:1,2,4 concern 50:8 59:3 17:23 18:5 19:2	collaboration			
26:13 67:23 68:8 compact 15:6,7 conviction 16:23 collaborative 17:1,2,4 concern 50:8 59:3 17:23 18:5 19:2	6:24 10:9 14:9		-	24,25 60:5
collaborative T1.20 T0.0 T0.2	26:13 67:23 68:8	•	_	
12:6,16 13:6 compacts 16:25			concern 50:8 59:3	17:23 18:5 19:2
	12:6,16 13:6	compacts 16:25		

Index: cook..difference

cook 44:11	CRNAS 54:11	67:12 68:16	defines 13:1
Copiah 74:3	CSR 74:21	data-driven 68:19	definition 9:11
Copiah-lincoln	CTE 40:21	database 45:23	11:13 67:8,25
29:3	Culpepper 4:3,8,	date 25:9 26:20	69:3 71:7,9
copy 17:8 26:7 72:19	14,16 19:5,9 20:1 21:20,25 22:4,12,	45:16	definitions 71:8 72:15
correct 5:17 34:18	14,16 27:5,13	dates 22:10 28:18 29:4 50:13 60:19	degree 46:13
55:18 56:18 74:5	34:5 38:6 39:24 43:16,23 49:10	61:8	degrees 24:17
correction 55:1	54:16,23 57:6	day 5:20 41:1,2,8, 16,18 52:6 74:18	delegate 63:6,24
correctly 51:1	60:9,13 61:2,7,19, 22,24 62:1,13		delegating 63:4
58:6 correlational	63:12,17,20,22	days 37:3 42:12 60:25	delegation 63:3
38:11	64:2,5,7,12 66:25 70:18 72:25 73:6,	deadline 8:3 26:1	deleted 16:10
correlations 36:1	8,10	dealing 50:23	delineated 18:1, 18
Cosmetic 11:12	culture 39:18,19	dealt 14:22	demonstrating
cost 41:3,20	Cummins 4:11	Deanne 44:8	33:25
council 27:20	19:24 54:22 57:7 60:24 61:21 63:16	debate 13:20	denials 50:7
counsel 74:13	64:1,13,14 67:1	December 22:24	denoted 60:19
counseling 25:20	73:7	24:11,24 29:20 50:3 51:18 54:21	Department 5:9
count 30:17	curious 35:25	56:21 60:18 65:25	Depending 38:19
County 7:3 8:15	38:14 56:5	66:1,17	description 38:2
10:14 31:1 74:3	current 67:21 68:5	decided 51:7	designated 43:12
couple 20:6 67:6	curriculum 27:18,	decision 62:10,23	desist 50:8
court 45:17 56:7 57:15 74:1,2	19,21,23,25 28:4,	68:21 71:18,19 decision-making	Desoto 7:2 10:13
covered 14:10	20 cut 6:10	62:9	detailed 31:19
create 8:20,23		decisions 59:2	develop 39:14
36:22	D	declaration 4:6	development 25:22
creating 9:5 29:21	Dan 10:13	declines 35:23	develops 70:16
credible 9:7		dedication 20:4	•
crime 17:24	danger 17:1	50:11	DHS 5:8
crimes 18:12,17	dangerous 17:5	define 69:15	diabetes 11:25
criteria 29:22 32:24 34:21	data 5:25 26:13 49:20,21 62:25	70:13	difference 7:16 42:13 49:18
	l		I

Index: differs..evidence

differs 37:13	Distance 23:12	ease 59:13	engaged 65:7		
difficult 60:2	distinction 57:18	easier 15:1 20:21 39:5	engagement 23:22		
diligent 5:16	division 49:22 50:17 51:17	easy 37:9	English 41:8		
direct 16:19 69:21		-			
directly 18:8	doctor 67:16	educate 33:11	enlightening 19:20		
director 44:7	doctoral 24:19	educated 12:11	enrolled 32:2		
49:25	document 28:17 31:18 59:6	education 25:21 26:13 27:15 43:19	enrollment 36:3		
director's 43:24	documents 45:13	62:8	enter 32:24 33:24		
Directors 22:7	46:2,7 48:10	educational 53:25			
disapproval 51:5	Donnie 7:12	effective 68:17	entering 62:25		
disbursed 24:21	drastic 33:14	efficacious 69:18	entertain 54:15		
49:15	drive 41:12	efficacy 67:15	entire 28:4 39:1		
discipline 24:15		71:17	entities 40:12		
disciplines 20:15	driven 49:21 67:12	efficient 45:2	entity 17:5		
discrepancies	drop 9:7 11:6	effort 30:20 33:21	equipment 23:19		
52:11	13:17 32:7 42:16	elder 18:24	65:13 69:9 72:10, 11		
discuss 27:21 28:3	dropped 7:13,21,	elderly 18:5	equitable 69:6		
discussed 14:24	23 8:1,14,22 9:2,	elevated 36:8	71:24 72:12		
40:2,6,18 60:18	23 10:14 16:14		equivalent 28:5		
discussing 17:2	drops 32:19	elevating 36:2	69:20		
70:22	drug 11:11 42:5,8, 10,13	elevation 36:3	ER 68:13		
discussion 22:6		eliminate 6:23 12:12	essence 18:1		
43:22 54:4 55:13	drugs 9:23 10:2 11:7,8,16,20,24	elimination 12:6	41:20		
58:5 59:1 61:6 62:16 63:11	Due 22:7		essentially 15:24		
68:22,24 71:5	Dwayne 44:8	embedded 27:8	ethics 60:2		
73:1	47:20 52:16,24	emergency 69:7	ethnicity 33:20		
dismissed 30:15		employ 74:13	34:1		
34:10	E	employee 65:25	Eubanks 10:13		
dispense 9:22 10:2 11:22	e-mails 25:10	Employees 6:12	evaluate 71:15		
	earlier 8:23 10:5	employer's 66:4	events 25:7		
Dispensing 11:15,20	67:12	end 27:4 34:3	evidence 69:4,6,7		
disqualified 19:1	early 6:6 7:17 9:2	65:1,15	70:9 72:14		

Index: evidence-based..gender

evidence-based	Facetime 72:2,4	figuring 70:13	47:13 49:19
67:13 68:19	facilitate 23:20	fill 65:5	50:12,18 54:19 61:10,12 62:1,4
evident 44:18	facilitates 39:18	final 29:20,23	64:8,11 67:4
evolved 67:18	facilities 25:8	31:17 51:8 74:15	70:12 73:1
Excellent 39:20,	28:23	finance 47:3	frame 31:21
23	facility 42:11	64:13,15	framework 71:18,
excess 64:16 65:2	fact 23:16 57:13	finances 40:8	23
executive 48:2 61:11	factors 36:14,17	financial 36:15	fraudulent 45:11, 13,25
exhibiter 23:11	faculty 33:9,11 39:21	fine 17:16	frequently 52:17
expand 30:25		fines 9:11	Fresh 14:17,18,24
expansion 31:3	failed 30:13	fingerprint 51:20, 21 52:3,5,10,13	15:17,20 16:20
expect 7:22 10:20	fairly 8:21 51:14	fingerprinting	18:19
59:23	fall 24:14,16,22	52:15,17	friend 39:11
expectation 39:15	familiar 7:1	fingerprints 51:25	full 6:22 7:14,25
expectations	fantastic 19:18	finish 24:10 35:14	10:6,7 12:15 13:4
39:12,13	FARB 48:18,23	finished 24:8	fully 7:22
expend 65:17	favor 4:14 22:14 54:23 60:10 61:22	first-time 32:3	fun 21:18
expended 65:12	63:17 64:2 73:8	fiscal 64:15 65:15	functions 66:21
expenditures	FBI 45:7	66:2,10	fund 6:16
64:19 66:8	FDA 11:11	fix 6:18	funding 6:8 9:5 25:2 27:8,10 33:3
expense 66:2	February 23:10	Florida 45:10	38:1 42:7
expenses 64:20 65:9	74:18	folks 6:1 10:23	funds 43:8
expertise 20:20	Federal 11:11	food 40:4 41:16,	future 30:22 60:15
expire 25:24	feedback 70:17	18 43:2	70:15
expired 50:23	feel 20:20	foot 49:24	G
extensive 9:20	felonies 18:12	foregoing 74:5	G
extremely 36:11	felony 17:23 18:5	foresee 27:3	gas 41:4,5
	female-dominated	form 74:8	gave 16:8 29:19
F	33:21	forum 4:17	48:11
face 67:15	fidelity 69:24	forward 4:19 10:20 16:2 19:11	Gen 46:20
face-to-face 72:13	figure 61:1	21:6 22:3,6 27:25	gender 33:20
		28:21 30:21 46:3	

Index: general..inaugurations

Dusiness Meeting = 02/0	Business Meeting - 02/09/2024 index. general.inadguration				
general 6:7,16 8:6	graduating 24:5	hard 44:17 49:22	hospitals 28:22		
15:14 16:12,18	32:18 42:15	harping 72:20	hosted 25:7		
17:10 18:2,10 51:11 55:3 56:4,	graduation 46:5	head 68:11	hour 37:1 41:13		
12 57:3,12,24	grant 23:13,19,23	Headroom 68:10	hours 6:25 7:16		
58:17 59:9,22	graph 32:18 33:25		41:2 69:3		
68:23 72:9	53:20	health 5:6,9,10 9:12,25 20:22	house 5:5,23 6:17		
Gentry 17:22	graphs 31:19	40:25 41:23,24	7:12,13,23 8:10		
18:4,20,22 19:4	Gray 48:2	44:25 65:23	10:7 15:11 48:9		
22:13 34:7,15		heard 49:13	53:5		
35:1 38:8,17 39:3, 17,20,23 41:10	great 9:17 72:22	hearing 5:19,23	housing 37:13		
43:21 64:9,10	groceries 37:12	45:8 50:2	huge 6:11 42:2,22		
give 12:2 16:22	ground 13:12	hearings 5:14	hypertension		
21:5 37:18,19	groundwork 7:7	48:8 50:5 59:12	11:25		
44:15 54:9	group 36:6 38:25	60:16	11.20		
giving 5:12 25:19	0	held 4:7 19:23			
goal 25:6 36:19	grow 71:22	30:8			
-	guess 8:12 11:18 53:1 66:19	helpful 35:3	idea 26:21		
goals 26:11		heretofore 74:7	ideas 5:25		
good 4:3,22 5:11	guidance 25:20		immediately 46:1		
8:2 16:1 22:19 44:1 46:17 48:20	guidelines 37:2	Hey 35:2 60:3	67:20 68:5		
49:6,13 52:7 60:8	Gulf 29:18	high 38:12 69:24	impact 10:25		
62:7 65:12 72:14	guys 10:24 16:3	high-stakes 34:11	42:22		
Gotcha 18:20	58:12,23 59:17	high-tech 69:8	impacts 15:3		
Governance 47:9		highlight 25:6	impart 49:20		
governor 20:8,9	Η	HIPAA 68:5	imparted 50:1		
21:8	half 8:5 10:17	HIPAA-	implement 28:15		
GPA 37:10	20:10 41:13	COMPLIANT	32:22		
grades 34:10	halted 28:24	67:21	implementation		
36:14 37:9	handbook 23:6	hired 33:3	62:7		
graduate 34:16	happen 46:19	hold 56:1	implemented		
46:6	happened 36:13	holding 5:4	34:24 62:12		
graduated 22:25		honest 58:20	important 26:21		
46:11	happening 40:23 43:1	honor 19:12	28:7 32:10 47:14		
graduates 32:14,			57:18 58:15,18		
21	happy 16:2	hospital 42:10	inaugurations 4:25		
	1	1			

Index: inclement..launching

inclement 22:7	installation 23:15,	issue 6:11 7:20	joint 5:5 29:8
include 25:12	16	10:15 15:2,5 45:13	Jones 30:23 38:9,
26:7 30:13 48:25	instance 14:7		13
55:15 66:12 included 31:17	instructor 38:24 42:6	issues 36:21 49:15	July 66:7
32:2 65:20	42.0 instructor's 39:15	Itawamba 29:11	June 25:24 29:4
includes 24:18			K
including 28:5	instructors 38:21, 25 39:9 40:21	J	
increase 13:18	insurance 65:23	Jamison 44:8	keeping 5:7
32:10 53:18,22,24 65:24 66:5,7,12	intent 17:15,18	47:20	Kevin 7:2
increased 32:9,12	interest 7:9 74:14	Jan 19:12,14,16, 21 20:1 22:4	kind 5:10 6:5 7:18 10:10,16 11:7
48:16 54:7,9,11	interested 48:1,3	Janel 60:23	15:1 16:11 36:5
increases 13:21	interesting 35:20	Janie 49:10 62:14	37:19 53:14,19 56:24 60:3 65:6
35:21,22	67:17 intermediate	63:13	67:17 70:2
individual 30:13 36:22 37:14 45:9	36:20	January 22:8 24:9	King 55:15 57:21
individuals 22:23	interpret 70:10	45:6 50:2,23 52:12,14	59:4 60:23 67:14
25:25 28:25 30:6,	intravenous 8:13	Jasper 31:1	knowledge 19:17 20:20
10 31:9 45:14,18 46:5 47:6	intravenously	JCJC 30:24	kudos 47:6 62:10
individuals' 34:23	8:12	Jeremy 47:3	
ineligible 23:3	introduced 8:7	60:24	L
information 23:24	introduction 8:3	job 13:7 30:4	label 12:2
25:12 28:4 31:5	introductory 16:7	44:13 47:22,24 53:4	Lady 4:22
49:4 50:1 53:3 54:12	investigation 45:10	Johnson 5:1 6:5	laid 7:6
informed 5:7	investigation's	8:9,17 10:4,22	language 15:24
71:19	51:17	11:15,21 12:14 13:20 14:2,12,16,	16:10,14,15 55:16,22,23 67:11
initial 62:19	investigator 53:6,	20 15:9,11,18	large 6:15
initially 16:5	8,12,14,15	16:24 17:19 40:1, 20 42:24 43:25	latest 66:14
initiatives 26:11,	Investment 21:9	44:1 51:16 52:24	latitude 16:8,9
12,18,19	invited 48:12	54:17,18 60:23,25	
innovation 48:25	involved 9:25	61:13 65:4,18 67:11	laughs 19:16
input 27:24,25 28:3,19,21,24	involvement 23:7	join 21:22	launching 25:4
20.0, 10, 21, 27			
	I	I	I

Index: law..members

			Index. Idwinembers
law 12:17,23,25	15:6 53:2 54:12		matter 74:14
14:4 17:1,3 49:2	life 40:23	M	matters 4:7 19:23
leadership 20:22, 23 44:20	life's 20:17	Madam 4:21	65:22
	light 57:13	14:12 19:8 22:19	max 10:18 68:10
learned 20:14	lines 55:12	34:3 40:1 44:1 49:9 50:17 54:13	may- 20:8
learning 12:8 23:12	list 8:19 30:6 72:8	61:1 62:3 64:11	mayor 20:8
leaving 24:22	listed 26:8 29:15	made 51:8 59:2,3	means 12:13 17:3
leeway 71:25	lists 26:18 31:16	63:14	36:6 46:3 56:10 67:22 68:6
legal 22:24 49:22	32:14	magic 16:14	meant 20:12
50:16 56:1	literature 71:17	mailed 51:20,21 52:3,15	42:13
legend 9:22 10:2	72:18		measures 46:15
11:8,15,20	live 52:2	major 33:10 35:21,22 40:24	med 63:4
legislating 16:21	living 37:12	make 4:5,9,11	medical 9:10,13
legislation 7:14	local 47:21	10:12,24 13:9	53:16
legislative 4:20	long-term 28:23	15:1 17:6 20:6 28:10 29:13 35:4	medication 63:7
legislature 27:10,	longer 17:4 18:6	42:22 43:21	medications
12 43:8 64:21 66:7	looked 11:13 18:6	44:22,25 48:21	11:22
legitimate 45:21	32:3 40:10 42:19 62:21	51:24 52:20 54:22 55:12 56:20 58:12	meet 28:2 32:24 39:15 50:14 51:6,
46:11	lot 7:6 13:19	62:5,11 71:18	12 71:12
leniency 18:25	21:17,18 41:5	73:4	meeting 49:25
letters 25:1 50:7	42:16 44:16,17 49:14 72:2	makes 9:16 15:22	51:15 54:21
level 34:19 47:1,4,	lots 5:5 35:12	37:23 56:11 60:1	56:14,19,22 58:22 59:10,11,15,17
5 54:5,8 70:7	59:1	making 9:3 47:12 48:23 68:21	60:6,21 61:9
71:23 license 16:22	loved 20:23	males 33:23	meetings 5:4,6
45:24 61:16,17	lower 34:24 65:10	mannequins 70:1	23:21 52:19 59:13 60:15 67:6 71:6
69:11	lowest 70:7	manner 12:17	Melissa 55:14
licensed 52:5,9	LPN 54:1,6 62:19	March 25:9 51:15	60:23
licensees 53:18	LPNS 46:11	mark 48:1	member 20:2
62:8	Lumley 74:2,21	master 24:18	21:1,21 49:8,12 59:23
licensing 8:24 15:4		master's 46:12	members 12:5
licensure 9:10		match 28:7	14:5 25:17,23
			44:2,20 47:1,10

Index: memories..nursing

Business Meeting - 02/0		•	ndex. memoriesnursing
49:7 59:24 66:13	Mnvp 22:21,22	61:10 64:7 72:25	note 9:9 60:17
memories 19:16	23:4		notes 59:11
mental 5:9,10	moment 19:12 40:5	N	notice 32:6,10,18
mention 6:21 9:15	monetary 74:14	NADDI 47:19	notification 45:7
mentioned 48:7	money 6:2,7	Nancy 60:23	notified 66:14
67:12	37:17 40:12,13,15	61:13	notwithstanding
mentioning 5:13	41:4 42:16 43:7	narrative 33:23	16:15
Meridian 29:5,6	65:17 66:20,21	national 15:7 29:7	November 51:18
met 7:3 27:20 49:24,25 50:1	monies 64:22	31:24 47:1,4,5 54:5	NPS 11:6 12:10
49.24,25 50.1 metrics 37:23	monitor 46:21 68:12	nationally 31:23	number 7:4 15:10
	monitored 67:7,9,	navigator 36:18	32:4,14,20 33:16 34:9 35:18 48:12
midwifery 8:20,24	19 69:3	navigators 33:4	52:1 61:17,18
midwives 10:8 54:8	monitoring 23:5	38:1	64:17
mile 66:16	monitors 17:7	NCLEX 28:6 30:2	numbers 32:8,9, 12 33:15 54:1,10
Mileage 66:15	Montgomery 5:15	31:8,21 46:8,9,15, 18	numeric 62:25
million 64:17,18	44:10 47:6 48:19 52:23 65:4	NCSBN 46:24	numerous 53:10
65:19 66:11	month 24:5,8 49:9	47:8,11 49:8	nurse 8:10 9:21
mind 21:15	52:14 53:21 65:24	necessarily 36:16	10:2 15:6 18:13
minimal 46:15	Moody 60:23	72:6	46:16 54:7 63:6
minutes 36:25	moral 15:25	needed 65:17	nurses 8:10 21:12 33:11 44:25 45:1
54:21 55:8,9 56:6, 14,22 57:23 58:2,	morning 4:3	newsletter 25:6,	53:23 54:6 63:23
10,19,22 59:10,	22:19 41:10 44:1	13	nursing 4:4 12:21
15,21 60:6	motion 4:9,11	newsletters 25:5	14:5 16:6 18:9,13
mission 26:8,15	22:10,11 43:20,21 54:20,22 56:24	night 71:1	19:13,19 20:5,15, 24 22:17,21 24:12
44:22,23	57:4,6 58:4 60:9,	Nightingale 45:5	25:7,11,19,21
Mississippi 4:4 14:4 20:4 21:12	13 63:14,22 70:20	NLC 14:21	26:10,16 27:15,17 28:11,13 30:9
23:8 26:15 28:10	73:3,4	non-health 21:1	31:1,13 32:5,13
29:17 31:22,23 34:2 41:11,12	move 4:17,19 19:9,10,11 21:20	normal 32:11	34:1 35:9,13 37:3
44:24 48:5 66:22	22:6,17 27:14,25	NORRIS- JOHNSON 61:14	40:25 41:6,9 43:3, 9,13,19 46:10,13,
74:4	46:2 54:19 56:2 60:6 61:14 62:1	Northeast 29:9	17 49:14 60:1
mistakes 57:11	moving 47:13	Notary 74:3	66:22
	1	1	1

Index: objectives..pleasure

	opportunities	parent 42:9	percent 29:25
0	27:2	-	30:2,3,4,16 31:7,
objectives 28:5,7, 14	opportunity 21:11 41:15 44:4 57:22 opposed 60:13	part 23:18 24:6 28:20 29:21 30:6 31:16 34:14 41:10 49:1 50:24 67:7	11 35:6 43:10,11 65:11,19 66:5,6, 12
occur 60:21	61:24 63:20 64:5	participant 23:1	percentage 35:5
occurring 61:9	69:1 73:10	participants	percentages
October 29:11	option 51:22 52:2	22:22,25 23:2	35:22
64:16	order 34:16 72:11	participation	period 50:22
odd 56:13	organizations	46:23	PERS 6:12
off-the-record 43:22 61:6	25:8	parties 4:24	person 9:7 30:14,
offered 47:15	outcome 29:21	partitioned 30:24	16 36:20
Office 22:17,20	31:4 74:15 outcomes 30:19,	partners 23:18 25:10	personnel 63:5,8, 24 64:21
25:19 26:9 43:3,9,	23 39:1 69:21	party 74:13	phase 38:22
13	outlined 31:15	pass 30:2,15	phenomenal 34:9
officer 47:21	outreach 26:13	31:25 34:15 37:4	47:22
OLRC 50:25 51:4	outstanding	38:11 46:18	phone 67:16 69:11 72:5
ongoing 45:10	20:25	passed 14:25 16:5 31:10	
online 51:23	overview 5:12		Phyllis 5:21
onsite 41:17 52:15,18	10:16	passes 14:10 60:14	physically 67:20 68:4
ONW 24:1,20	Р	passing 46:9	physician 13:6
25:4,14,21 26:4,5	P-335006 61:18	patience 72:24	physicians 11:23
27:4 37:17 40:6 65:19	p.m. 5:18	patient 12:2 18:8, 15 68:17 69:21	pigeonholing 70:14
open 4:17 41:2	packet 26:7 30:5	patients 9:23 10:3	pin 53:9,11,15
48:13 65:2 66:23	pages 55:7 59:19	69:25	place 50:3 74:7
operate 12:18	74:5	pay 13:19 42:8	placement 30:4
operating 56:23	pain 62:19,20,23 63:14	paying 37:15 42:1	plan 26:6,8,15,19,
Operation 45:5	panel 4:15 22:15	pending 23:15	25 28:6,8 36:22
operationally 13:17	60:12,22 61:23,25	57:4	plaque 19:24
operations 44:11	63:19 64:4 73:9,	people 7:5 15:2	plate 47:15
-	11	35:5 37:22,25 42:19 53:10 69:5,	pleasure 21:17
opinions 68:20	pantries 40:4	10,19 72:2	

Index: PN..rate

21,23 31:18 33:13 34:8 38:11 39:6 53:25 prepared 56:7 prescription 32:5,15,25 33:1, 13 34:8,12 36:23 37:4 39:16,42:4, 13 34:8,12 36:23 purposes 36:13 purposes 36:14 point 14:25 46:4 51:6 62:26 67:2 present 19:22 51:5 58:11 67:20 68:4 at 43:14 45:20 46:11,12 53:25 put 12:1,2 15:1: 45:22 47:15,16 point 38:2 53:9 55:17,25 59:8 62:22 63:2 presented 49:19 9resident 19:8 40:1 44:2 48:22 49:10 50:17 54:13 programs 24:18, 19 257,11 28:13 38:19,20 39:5 41:25 put 12:1,2 15:1: 45:22 47:15,16 positions 30:8 61:1 61:1 previous 15:2 90:51:7,25 59:8 61:1 progress 23:14 90:6tential 23:1,2 put 12:25 35:9,13 38:19,20 39:5 41:25 put 12:1,2 4:13:7 90:6tential 23:1,2 postions 30:8 61:1 previous 15:2 90:52:7 promoted 53:6,7 90:6tential 23:1,2 promoted 53:6,7 90:0posals 50:6 qualification 38 qualified 67:19 68:4 postions 30:8 61:1 previous 15:2 90:52:7 promulgate 12:21,24 13:7 quarter 53:21,2 35:12 43:6 55:7 postigraduation 31:1,13 30:5 34:1 35:9 43:19 prolem 15:3 32:16 proposel 50:21 90:52 30:8,15 grospect 9:3 90:52:12 43:6 25:7 protected 18:11, 17 procedings 4:1 17 provide 45:3 gruestions 19:5 21:2 27:6 13:3 36:6 51:2 54:14 procedings 4:1 9:22 10:2 procedings 4:1 17:6:23,22:6 67 provide 45:3 12:2 25:10 R protide 50:3 71:24 protide 45:3	Business Meeting - 02/0	0/2021		Index. FINTale
34:8 38:11 39:6 prepared 96.7 13 34:8,12 36:23 pursuant 18:3 point 14:25 46:4 11:12 37:4 39:1,6 42:4, pursuant 18:3 point 14:25 46:4 present 19:22 51:5 58:11 67:20 68:4 programs 24:18, pursuant 18:3 point 5:25 68:4 present 49:19 31:25 32:12,16 pursuant 18:3 popping 68:11 presented 49:19 31:25 32:12,16 pursuant 18:3 position 38:2 53:2 62:22 63:2 40:1 44:2 48:22 49:10 50:17 54:13 programs 24:18, pursuant 18:3 positions 30:8 61:1 presented 49:19 31:25 32:12,16 putting 20:25 possibil 10:18 pretuy 12:25 35:23 projections 65:1, qualification 38 postgraduation previous 15:2 promulgate quarter 53:21, 2 practice 127:15,17 prinet 5:3 propsect 50:21 35:12 43:6 55: practice 6:23,25 7 problem 15:3 problem 15:3 protected 18:11, 17 66:23,25 67: proceed rs 7:11 proceeds 7:11 provide 45:3 provide 45:3 76:37 problem 15:3 provide 67:	PN 24:16 27:19,	Prentiss 8:15	17,18,21,25 31:1	25:17 59:14,16
33:8 38:11 39:6 prescription 33:48,12 36:23 pursuant 18:3 point 14:25 46:4 prescription 37:4 39:16 42:4, 12 53:25 pursuant 18:3 point 14:25 46:4 present 19:22 51:5 58:11 67:20 for any set of a		prepared 56:7		purposes 36:19
boilt 11:12 11:12 11:14 put 13:14 pus 17:15 39: point 11:12 11:12 11:12 pus 17:15 39: pus 17:15 39: point 5:25 51:5 58:11 67:20 present 19:22 51:7 58:11 67:20 pus 17:15 39: popping 68:11 presented 49:19 31:25 32:12,16 st:25 35:9,13 st:22 53:10,20 position 30:8 61:1 president 19:8 38:19,20 39:5 qualification 38 position 30:8 61:1 programs 23:14 Q position 30:8 61:1 programs 23:1 qualification 38 position 30:8 61:1 programs 23:1 qualification 38 postion 30:8 61:1 programs 23:1 qualification 38 position 30:8 61:1 programs 23:1 qualification 38 position 30:8 61:1 programs 23:1 qualification 38 postip 10:18 previous 15:2 promulgate qualified 67:19 posterial 23:1,2 proinet 5:3 proposed 50:21 35:12 43:65: st:1,13 poster			•	
point 14:25 46:11,12 53:25 put 12:12,15:13 points 5:25 51:55 58:11 67:20 68:4 19:25:7,11 28:13 put 12:1,215:11 popping 68:11 present 49:19 31:25:32:12,16 33:25:53:9,13 31:25:32:12,16 52:25:53:10,20 position 38:2:53:9 president 19:8 40:1:44:2:48:22 41:25 41:25 positions 30:8 61:1 progress 23:14 putts 17:24 possibility 46:20 36:9:52:7 projected 66:5 projections 65:1, qualification 38 postigraduation previously 59:7 promulgate quarter 53:21, 2 quarter 53:21, 2 potential 23:1,2 priot 52:30:8,15 proposals 50:6 quarter 53:21, 2 quarter 53:21, 2 practice 62:3,25 32:16 prospects 9:3 protected 18:11, 1 12:21,24:13:7 question 11:3 quickly 6:21 proceedings 4:1 74:16 provide 45:3 provide 45:3 38:65:12:54:11 practitioner	53:25			pursuant 18:3
31.6 62.25 67.2 poistin 32.2 51.5 58:11 67.20 programs 24:18, 19:25.7,11 28:13 put 12:1,2 15:1: 45:22 47:15,16 popping 68:11 presented 49:19 31:25 32:12,16 33:2,5 35:9,13 puts 17:24 position 38:2 53:9 president 19:8 38:19,20 39:5 qualification 38 62:22 63:2 49:10 50:17 54:13 progress 23:14 puts 17:24 positions 30:8 61:1 pretty 12:25 35:23 projected 66:5 qualification 38 possibly 10:18 previous 15:2 promoted 53:6,7 promulgate quarter 53:21,2 potential 23:1,2 priot 5:2 30:8,15 proposed 50:21 35:12 43:6 55:7 groposed 50:21 potential 23:1,2 proior 5:2 30:8,15 proposed 50:21 35:12 43:6 55:7 groposed 50:21 practice 6:23,25 32:16 procedure 9:11 prospects 9:3 protected 18:11, 17 66:23,25 67 provide 45:3 proceedings 4:1 provide 45:3 provide 45:3 68:7 prozet 45:2 49:14 proceedings 4:1 provide 67:20 quickly 6:21 grospects 9:3 proited 51:5 74:3 88:13 59:25 R f8:19 69:3 71:24 profession 10:11 provide 6	point 14:25 46:4			push 17:15 39:14
points 5:25 51:5 58:11 67:20 programs 24:18, 19 25:7,11 28:13 45:22 47:15,16 popping 68:4 19 25:7,11 28:13 52:25 53:10,20 position 38:2 53:9 51:7,25 59:8 40:1 44:2 48:22 41:25 puts 17:24 position 30:8 61:1 programs 23:12,16 puts 17:24 position 30:8 61:1 programs 23:14 Q gossibily 40:1 44:2 48:22 41:25 qualification 33:9 possibily 66:2 projections 65:1, qualified 67:19 postigraduation previousl 59:7 promulgate quarter 53:12,22 potential 23:1,2 priof 5:2 30:8,15 proposals 50:6 question 11:3 practice 62:3,25 32:16 prospects 9:3 58:15,18 72:10 proceedings 4:1 proceedings 17 76:62:3,25 67 21:2 27:6,13 32 protected 18:11, 16 procecedings </td <td>51:6 62:25 67:2</td> <td>•</td> <td>46:11,12 53:25</td> <td>put 12:1,2 15:12</td>	51:6 62:25 67:2	•	46:11,12 53:25	put 12:1,2 15:12
bit 19 25:7,11 28:13 52:25 53:10,20 popping 68:11 presented 49:19 31:25 32:12,16 puts 17:24 position 38:2 53:9 president 19:8 38:19,20 39:5 puts 17:24 position 30:8 61:1 progress 23:14 Q possibility 46:20 previous 15:2 projections 65:1, qualification 38 possibily 10:18 previous 15:2 promoted 53:6,7 qualified 67:19 postical 27:15,17 printed 62:9 promulgate quatified 55:12 quation 11:3 practice 127:15,17 proscilla 44:8 proposed 50:21 35:12 43:6 65:5 question 11:3 practice 6:23,25 grocedure 9:11 proceedings 4:1 provide 45:3 provide 45:3 68:7 procedings 4:1 proceeds 7:11 provide 45:3 foi:2 9:25 17:24 guickly 6:21 protide 69:3 71:24 profession 10:11 profession 10:11 profession 10:11 profession 10:11 prole 3:12 9:25 17:24 practitioner 8:11 professional 15:3 provider 67:20 quickly 6:21 R-896294 61:17 practitioner 8:11 professional 15:3 <td>points 5:25</td> <td></td> <td></td> <td>45:22 47:15,16</td>	points 5:25			45:22 47:15,16
position 38:2 53:9 55:17,25 59:8 62:22 63:2 president 19:8 40:1 44:2 48:22 49:10 50:17 54:13 61:1 33:2,5 35:9,13 38:19,20 39:5 41:25 putts 17:24 putting 20:25 positions 30:8 33:9 65:3,5 president 19:8 40:1 44:2 48:22 49:10 50:17 54:13 modelse progress 23:14 projections 65:1, projections 65:1, projections 65:1, projections 65:1, projections 65:1, protential 23:1,2 putting 20:25 postions 30:8 31:4 previous 15:2 promoted 53:6,7 promulgate qualification 38 qualified 67:19 68:4 potential 23:1,2 prior 5:2 30:8,15 procective 37:6 proposals 50:6 question 11:3 12:4 17:22 27:1 35:12 43:6 55:7 practice 6:23,25 problem 15:3 32:16 proceedings 4:1 74:16 provided 45:8 gestion 10:11 17 question 19:5 21:2 27:6,13 34 practitioner 18:14 proceedings 4:1 74:16 provided 45:8 feast 45:1 R practitioner 18:14 profession 10:11 11:1 33:22,24 providing 5:25 R practitioner 8:11 9:22 10:2 profession 10:11 9:22 10:2 profession 15:3 25:20 pruli 70:23 71:12 Rese6294 61:17 proses 66:13 program 23:1 program 23:1 prolem 15:3 prolem 15:3 model 45:6	-	68:4	,	52:25 53:10,20
position 38:2 53:9 62:22 63:2 president 19:8 40:1 44:2 48:22 49:10 50:17 54:13 38:19,20 39:5 41:25 putting 20:25 positions 30:8 33:9 65:3,5 61:1 progress 23:14 Q possibility 46:20 36:9 52:7 projected 66:5 projections 65:1, projections 65:1, qualification 36:4 possibly 10:18 previous 15:2 promoted 53:6,7 promulgate 12:21,24 13:7 quarter 53:21,2 potential 23:1,2 print 62:9 promulgate 12:21,24 13:7 quarter 53:21,2 quarter 53:21,2 practical 27:15,17 35:9 43:19 problem 15:3 proposed 50:21 35:12 43:6 55: 58:15,18 72:10 practice 6:23,25 32:16 prospects 9:3 protected 18:11, 17 question 11:3 practice 6:23,25 32:16 provide 45:3 provide 45:3 question 19:5 practice 6:23,25 32:16 provide 45:3 provide 45:3 Resect 63:2,5 67 proceedings 4:1 proceedings 4:1 provide 45:3 Resect 66:7 quickly 6:21 proceeds 7:11 provider 67:20 Resect 66:13 Resect 66:13 practitioners 8:11 profession 10:11 public 4:18 5:6<		presented 49:19	•	puts 17:24
55:17,25 59:8 40:1 44:2 48:22 41:25 62:22 63:2 49:10 50:17 54:13 progress 23:14 Q 33:9 65:3,5 pretty 12:25 35:23 projected 66:5 qualification 33 possibility 46:20 36:9 52:7 projections 65:1, qualification 33 possibly 10:18 previous 15:2 7 qualified 67:19 postgraduation previously 59:7 promoted 53:6,7 quarter 53:21,2 potential 23:1,2 priot 5:2 30:8,15 proposals 50:6 quarter 53:21,2 practical 27:15,17 Priscilla 44:8 proposals 50:6 question 11:3 35:9 43:19 problem 15:3 protected 18:11, 12:4 17:22 27:1 practice 6:23,25 32:16 protected 18:11, 12:4 27:6,13 34 10:6,8 12:15,18, procedure 9:11 provide 45:3 provide 45:3 10:16:23 18:13,16 proceedings 4:1 provide 45:8 68:7 10:16:23 18:13,16 proceeds 7:11 provide 45:8 68:7 10:16:23 18:13,16 proceeds 7:17 23:4 20:18 48:13 59:25 R 11:1 13:22,24 provide 45:8 68:7 R 12:22 10:2 professi	•	president 19:8		-
02.22 03.2 49:10 50:17 54:13 61:1 progress 23:14 Q 33:9 65:3,5 pretty 12:25 35:23 36:9 52:7 projected 66:5 qualification 38 qualified 67:19 68:4 possibility 46:20 36:9 52:7 projections 65:1, 7 qualified 67:19 68:4 postgraduation 31:4 previous 15:2 promoted 53:6,7 quarter 53:21,2 potential 23:1,2 printed 62:9 promulgate 12:21,24 13:7 quarter 53:21,2 practical 27:15,17 priscilla 44:8 proposals 50:6 question 11:3 12:4 17:22 27:5 practice 6:23,25 32:16 provide 45:3 provide 45:3 procedure 9:11 proceedings 4:1 74:16 provide 45:3 quickly 6:21 quorum 4:6 procist 7:17, 9; 13; 19 68:19 69:3 71:24 proceeds 7:11 9:22 10:2 profession 10:11 9:22 10:2 profession 10:11 9:22 10:2 professional 15:3 25:20 public 4:18 5:6 6:12 9:25 17:24 R preliminary 29:19 program 23:1 pull 70:23 71:12 range 45:16 46				putting 20:25
Jostifier Jostifier <thjostifier< th=""> <thjostifier< th=""> <thj< td=""><td>62:22 63:2</td><td>49:10 50:17 54:13</td><td></td><td></td></thj<></thjostifier<></thjostifier<>	62:22 63:2	49:10 50:17 54:13		
possibility pretty 12:25 35:23 projected qualification qualif	-	61:1	progress 23:14	Q
possibility 46:20 36:9 52:7 projections 65:1, qualified 67:19 68:4 postgraduation 31:4 previous 15:2 promoted 53:6,7 quarter 53:21,2 potential 23:1,2 printed 62:9 promulgate 12:21,24 13:7 quarter 53:21,2 potential 23:1,2 prior 5:2 30:8,15 proposals 50:6 quarter 53:21,2 practical 27:15,17 priscilla 44:8 proposals 50:6 question 11:3 31:1,13 30:9 proactive 37:6 proposed 50:21 35:12 43:6 55: 31:1,13 32:5 34:1 procedure 9:11 procedure 9:11 protected 18:11, 17 questions 19:5 practice 6:23,25 32:16 procedings 4:1 provide 45:3 quickly 6:21 10:6,8 12:15,18, 19,23 13:1,3,4,6, 10 16:23 18:13,16 proceedings 4:1 provide 45:8 68:7 provide 45:2 provide 45:8 provide 45:8 68:7 practitioner 18:14 profession 10:11 provide 45:8 ft profession 10:11 11:1 33:22,24 providing 5:25 raises 66:13 professional 15:3 25:20 pull 70:23 71:12 raises 66:13 pragram 23:1	33:9 65:3,5	pretty 12:25 35:23	projected 66:5	gualification 20.2
possibly 10:18 previous 15:2 7 quained 67:19 68:4 postgraduation 31:4 previously 59:7 promoted 53:6,7 quarter 53:21,2 potential 23:1,2 printed 62:9 promulgate quarter 53:21,2 potential 23:1,2 prior 5:2 30:8,15 promulgate quarter 53:21,2 practical 27:15,17 priscilla 44:8 proposed 50:21 35:12 43:6 55:7 31:1,13 32:5 34:1 proactive 37:6 prospects 9:3 protected 18:11, 17 question 19:5 practice 6:23,25 32:16 proceedings 4:1 provide 45:3 questions 19:5 protect 45:3 proceedings 4:1 provide 45:3 provide 45:3 quickly 6:21 proxide 45:3 provide 45:3 provide 45:8 R R practitioner 18:14 proceeds 7:11 provide 45:8 R practitioners 8:11 profession 10:11 public 4:18 5:6 R protestion 10:21 profession 10:11 public 4:18 5:6 R protestion 15:3 profession 15:3 public 4:18 5:6 R profession 10:11 public 4:18 5:6	possibility 46:20		projections 65:1.	•
postgraduation 31:4 previously 59:7 promoted 53:6,7 quarter 53:21,2 potential 23:1,2 prior 5:2 30:8,15 promulgate 12:21,24 13:7 quarter 53:21,2 practical 27:15,17 prior 5:2 30:8,15 proposals 50:6 question 11:3 practice 27:15,17 problem 15:3 proposed 50:21 35:12 43:6 55: 31:1,13 32:5 34:1 problem 15:3 prosposed 50:21 35:12 43:6 55: practice 6:23,25 32:16 provided 45:3 questions 19:5 print 4:25 8:25 9:12 proceedings 4:1 provide 45:3 provide 45:3 provide 45:3 provide 45:3 provide 45:3 guickly 6:21 10:6:23 18:13,16 proceeds 7:11 provide 45:3 quickly 6:21 practitioner 18:14 profession 10:11 profession 10:11 quorum 4:6 practitioners 8:11 professional 15:3 25:20 pull 70:23 71:12 raises 66:13 preliminary 29:19 program 23:1 pull 70:23 71:12 range 45:16 46		previous 15.2		-
protential 23:1,2 printed 62:9 promulgate quarter 53:21,2 practical 27:15,17 priscilla 44:8 proposals 50:6 quarter 53:21,2 practical 27:15,17 priscilla 44:8 proposals 50:6 quarter 53:21,2 gractical 27:15,17 priscilla 44:8 proposals 50:6 question 11:3 practice 6:23,25 problem 15:3 prospects 9:3 grotected 18:11, 12:4 17:22 27:5 proceedings 4:1 proceedings 4:1 provided 45:8 provided 45:8 questions 19:5 proceedings 4:1 provided 45:8 provided 45:8 68:7 48:4 practitioner 18:14 profession 10:11 profession 10:11 public 4:18 5:6 R practitioners 8:11 professional 15:3 professional 15:3 pull 70:23 71:12 Respects 6:13		•	promoted 53:67	68:4
potential 23:1,2 printed 62:9 prioring for signate quarterly 51:12 practical 27:15,17 prior 5:2 30:8,15 proposals 50:6 question 11:3 28:11,13 30:9 prior 5:2 30:8,15 proposals 50:6 12:4 17:22 27:5 31:1,13 32:5 34:1 proactive 37:6 proposed 50:21 35:12 43:6 55:7 9ractice 6:23,25 32:16 protected 18:11, 12:4 27:6,13 34 10:6,8 12:15,18, proceedings 4:1 provide 45:3 questions 19:5 10:6,23 18:13,16 proceedings 4:1 provided 45:8 68:7 10:6:23 18:13,16 proceeds 7:11 provided 45:8 68:7 practitioner 18:14 profession 10:11 provider 67:20 quickly 6:21 practitioners 8:11 profession 10:11 public 4:18 5:6 6:12 9:25 17:24 professional 15:3 25:20 pulli 70:23 71:12 raises 66:13 program 23:1 pull 70:23 71:12 range 45:16 46		previously 59:7	•	quarter 53:21,22
potential 23:1,2 prior 5:2 30:8,15 12:21,24 13:7 question 11:3 practical 27:15,17 Priscilla 44:8 proposals 50:6 question 11:3 35:9 43:19 proactive 37:6 proposed 50:21 35:12 43:6 55:7 practice 6:23,25 32:16 protected 18:11, 12:4 17:22 27:5 7:14,25 8:25 9:12 procedure 9:11 proceedings 4:1 17 38:6 51:2 54:14 10:6,8 12:15,18, proceedings 4:1 provided 45:8 68:7 68:7 10:16:23 18:13,16 proceeds 7:11 provided 45:8 68:7 68:7 practitioner 18:14 profession 10:11 provider 67:20 quickly 6:21 quorum 4:6 practitioners 8:11 9:22 10:2 professional 15:3 25:20 74:3 R-896294 61:17 praises 66:13 program 23:1 pull 70:23 71:12 range 45:16 46	31:4	printed 62:9		quarterly 51:12
practical 27:15,17 28:11,13 30:9 31:1,13 32:5 34:1 35:9 43:19 Priscilla 44:8 proactive 37:6 problem 15:3 32:16 proposals 50:6 proposed 50:21 question 11:3 12:4 17:22 27:3 35:12 43:6 55: 58:15,18 72:10 practice 6:23,25 7:14,25 8:25 9:12 10:6,8 12:15,18, 19,23 13:1,3,4,6, 10 16:23 18:13,16 25:21 45:2 49:14 62:2,14,15 63:23 67:7,9,13,19 68:19 69:3 71:24 proceedings 4:1 74:16 provide 45:3 provided 45:8 questions 19:5 21:2 27:6,13 34 38:6 51:2 54:14 17 66:23,25 67 proceedings 4:1 02:2,14,15 63:23 67:7,9,13,19 68:19 69:3 71:24 proceeds 7:11 profession 10:11 11:1 33:22,24 provider 67:20 68:4 quickly 6:21 quorum 4:6 practitioner 18:14 9:22 10:2 profession 10:11 11:1 33:22,24 public 4:18 5:6 6:12 9:25 17:24 R -896294 61:17 raises 66:13 preliminary 29:19 program 23:1 pull 70:23 71:12 range 45:16 46	potential 23:1,2	prior 5:2 30:8.15	12:21,24 13:7	
28:11,13 30:9 31:1,13 32:5 34:1 35:9 43:19 proactive 37:6 problem 15:3 32:16 proposed 50:21 35:12 43:6 55:7 58:15,18 72:10 prospects 9:3 guestions 19:5 21:2 27:6,13 34 procedure 9:11 proceedings 4:1 74:16 provide 45:3 guestions 19:5 21:2 27:6,13 34 proceedings 4:1 10 16:23 18:13,16 25:21 45:2 49:14 proceedings 4:1 74:16 provide 45:8 guickly 6:21 process 7:17 23:4 68:19 69:3 71:24 profession 10:11 11:1 33:22,24 providing 5:25 quorum 4:6 practitioner 18:14 profession 10:11 11:1 33:22,24 profession 10:11 11:1 33:22,24 R-896294 61:17 program 23:1 pull 70:23 71:12 raises 66:13 raises 66:13	practical 27:15,17	•	proposals 50:6	•
31:1,13 32:5 34:1 35:9 43:19 proactive 37:6 problem 15:3 32:16 prospects 9:3 protected 18:11, 17 guestions 19:5 21:2 27:6,13 34 38:6 51:2 54:14 procedure 9:11 proceedings 4:1 74:16 provide 45:3 guestions 19:5 21:2 27:6,13 34 38:6 51:2 54:14 10 16:23 18:13,16 25:21 45:2 49:14 62:2,14,15 63:23 67:7,9,13,19 68:19 69:3 71:24 proceeds 7:11 proceeds 7:17 23:4 27:22 provider 67:20 68:4 quickly 6:21 quickly 6:21 protioner 18:14 9:22 10:2 profession 10:11 11:1 33:22,24 providing 5:25 74:3 R-896294 61:17 raises 66:13 proliminary 29:19 program 23:1 program 23:1 pull 70:23 71:12	28:11,13 30:9		proposed 50:21	
35:9 43:19 problem 15:3 32:16 prospects 5:5 grospects 5:5 practice 6:23,25 32:16 protected 18:11, 17 questions 19:5 7:14,25 8:25 9:12 procedure 9:11 proceedings 4:1 provide 45:3 grovide 45:3 10 16:23 18:13,16 proceeds 7:11 provide 45:8 grovide 45:8 quickly 6:21 25:21 45:2 49:14 proceeds 7:11 proceeds 7:17 23:4 provider 67:20 quickly 6:21 68:19 69:3 71:24 profession 10:11 profession 10:11 providing 5:25 R practitioners 8:11 professional 15:3 25:20 pullic 4:18 5:6 R professional 15:3 program 23:1 pull 70:23 71:12 raises 66:13	·	proactive 37:6		58:15,18 72:10,22
practice 6:23,25 32:16 protected 10:11, 17 21:2 27:6,13 34 7:14,25 8:25 9:12 procedure 9:11 17 38:6 51:2 54:14 10:6,8 12:15,18, 19,23 13:1,3,4,6, 10 16:23 18:13,16 proceedings 4:1 provide 45:3 17 66:23,25 67 25:21 45:2 49:14 proceeds 7:11 provide 45:8 68:7 68:7 62:2,14,15 63:23 process 7:17 23:4 provider 67:20 68:4 quickly 6:21 63:19 69:3 71:24 profession 10:11 11:1 33:22,24 public 4:18 5:6 6:12 9:25 17:24 practitioner 18:14 professional 15:3 25:20 pull 70:23 71:12 R-896294 61:17 praises 66:13 program 23:1 pull 70:23 71:12 range 45:16 46	35:9 43:19	problem 15:3		
7:14,25 8:25 9:12 10:6,8 12:15,18, 19,23 13:1,3,4,6, 10 16:23 18:13,16 25:21 45:2 49:14 62:2,14,15 63:23 67:7,9,13,19 68:19 69:3 71:24 proceedings 4:1 74:16 provide 45:3 provided 45:8 38:6 51:2 54:14 17 66:23,25 67 68:7 proceedings 4:1 74:16 provide 45:3 provider 67:20 68:4 quickly 6:21 quorum 4:6 practitioner 18:14 9:22 10:2 profession 10:11 11:1 33:22,24 providing 5:25 74:3 R-896294 61:17 raises 66:13 preliminary 29:19 program 23:1 program 23:1 pull 70:23 71:12	practice 6:23,25	32:16	•	-
10:6,8 12:15,18, 19,23 13:1,3,4,6, 10 16:23 18:13,16 proceedings 4:1 74:16 provide 45:3 17 66:23,25 67 68:7 25:21 45:2 49:14 62:2,14,15 63:23 67:7,9,13,19 68:19 69:3 71:24 proceeds 7:11 provider 67:20 68:4 quickly 6:21 process 7:17 23:4 07:7,9,13,19 process 7:17 23:4 27:22 providing 5:25 quorum 4:6 practitioner 18:14 profession 10:11 11:1 33:22,24 public 4:18 5:6 6:12 9:25 17:24 R practitioners 8:11 9:22 10:2 professional 15:3 25:20 professional 15:3 74:3 raises 66:13 preliminary 29:19 program 23:1 program 23:1 pull 70:23 71:12 range 45:16 46	7:14,25 8:25 9:12	procedure 9:11	17	,
19,23 13:1,3,4,6, 10 16:23 18:13,16 proceedings 4.1 74:16 provided 45:8 68:7 25:21 45:2 49:14 62:2,14,15 63:23 67:7,9,13,19 68:19 69:3 71:24 proceeds 7:11 process 7:17 23:4 27:22 provider 67:20 68:4 quickly 6:21 quorum 4:6 practitioner 18:14 profession 10:11 11:1 33:22,24 public 4:18 5:6 6:12 9:25 17:24 20:18 48:13 59:25 R practitioners 8:11 9:22 10:2 professional 15:3 25:20 pull 70:23 71:12 R-896294 61:17 raises 66:13 preliminary 29:19 program 23:1 pull 70:23 71:12 range 45:16 46		•	provide 45:3	17 66:23,25 67:23
10 16:23 18:13,16 r4.10 r 25:21 45:2 49:14 proceeds 7:11 provider 67:20 62:2,14,15 63:23 process 7:17 23:4 forcess 7:17 23:4 67:7,9,13,19 27:22 forcess 7:17 23:4 providing 5:25 68:19 69:3 71:24 profession 10:11 forcess 7:17 23:4 providing 5:25 practitioner 18:14 profession 10:11 forcess 7:17 23:4 forcess 7:17 23:4 practitioners 8:11 profession 10:11 forcess 7:17 23:4 forcess 7:17 23:4 practitioner 18:14 profession 10:11 forcess 7:17 23:4 forcess 7:17 23:4 practitioners 8:11 professional 15:3 forcess 7:17 23:4 forcess 7:17 23:4 preliminary 29:19 program 23:1 pull 70:23 71:12 raises 66:13			provided 45:8	· ·
20.2140.240.14 process 7.11 68.4 quorum 4:6 62:2,14,15 63:23 process 7:17 23:4 68:4 providing 5:25 68:19 69:3 71:24 profession 10:11 11:1 33:22,24 public 4:18 5:6 R practitioner 18:14 professional 15:3 25:20 public 4:13 59:25 R preliminary 29:19 program 23:1 public 70:23 71:12 raises 66:13	,		•	auickly 6.21
67:7,9,13,19 process 7:17 23:4 providing 5:25 68:19 69:3 71:24 profession 10:11 11:1 33:22,24 practitioner 18:14 professional 15:3 25:20 preliminary 29:19 program 23:1 pull 70:23 71:12		proceeds /:11		
68:19 69:3 71:24 27:22 profession 10:11 public 4:18 5:6 R practitioner 18:14 11:1 33:22,24 public 4:18 5:6 6:12 9:25 17:24 R-896294 61:17 practitioners 8:11 professional 15:3 25:20 74:3 raises 66:13 raises 66:13 preliminary 29:19 program 23:1 program 23:1 0:12 9:23 71:12 raige 45:16 46		process 7:17 23:4		quorum 4:6
practitioner 18:14 profession 10:11 public 4:18 5:6 R practitioners 8:11 11:1 33:22,24 20:18 48:13 59:25 74:3 R-896294 61:17 preliminary 29:19 program 23:1 pull 70:23 71:12 raises 66:13		27:22	providing 5:25	
practitioner 18:14 11:1 33:22,24 6:12 9:25 17:24 R-896294 61:17 practitioners 8:11 professional 15:3 74:3 raises 66:13 preliminary 29:19 program 23:1 0:12 9:25 17:24 R-896294 61:17		profession 10:11	public 4:18 5:6	R
practitioners 8:11 professional 15:3 20:18 48:13 59:25 R-896294 61:17 9:22 10:2 25:20 74:3 raises 66:13 preliminary 29:19 program 23:1 10:23 71:12 range 45:16 46	practitioner 18:14			D 000004 04 47
9:22 10:2 25:20 74.3 raises 66:13 preliminary 29:19 program 23:1 pull 70:23 71:12 range 45:16 46	•			K-896294 61:17
preliminary 29:19 program 23:1 pull 70:23 71:12 range 45:16 46	9:22 10:2	•	74:3	raises 66:13
	preliminary 29:19		pull 70:23 71:12	range 45:16 46:4
	premises 49:24	24:7,12 28:9,11	pulling 71:11	rate 29:25 30:1,2,
	premiums 65.23		purpose 23:23	15 31:7,25 35:6

Index: rates..safely

			,
38:10	recruitment 65:8	replaced 65:16	Retreat 22:7
rates 33:7 36:9	redo 42:12	report 11:5 22:18,	returning 32:11
38:11	reduced 74:8	20 23:24 27:4,16, 18 29:20,23 31:4,	revenue 64:15
rationale 38:14	referenced 15:18	13,14,17,19 33:19	66:18
reach 42:6 72:12	referral 25:15	34:4 35:3 43:19,	reversal 56:20
reactive 37:6	referred 8:23	24 49:18 54:14 64:14	review 17:8 27:1 28:18 46:2 47:9
read 53:3 55:9	22:23	reported 24:24	50:3 51:1,2
59:18 68:2 72:17	referring 11:17	31:5	reviewing 47:11
reading 9:17	refers 15:25	reporter 56:8	revise 49:3
ready 13:25	reflect 13:2 58:3	57:16 74:1,2	revised 9:10
real 6:21 9:3 40:23 42:25 69:9	reflected 58:7	Representative	27:19
reality 37:11	reg 14:8	7:12,19 8:14 10:13	revising 47:12
reason 36:11	regard 25:14	request 71:14	48:24
Rebecca 44:9	regulations 8:25	requested 29:4	revisions 48:21
receive 27:24	12:22 13:2,8,10 14:6	require 6:15	revisit 60:5 62:17
43:8 44:24 45:19		required 31:3,14	rise 70:5,6
received 45:5,6,	regulatory 12:20 48:18 49:1	42:10 46:16 72:11	rises 71:23
16 46:4,13 51:19	reimbursement	requirements	rising 54:2
52:13	66:14,15	8:25 41:23,24	risk 17:25
recently 47:8	related 9:13 16:23	requiring 11:12	RN 24:17 46:12
receptions 4:24	18:24 43:2 74:13	reschedule 22:9	RN-WISE 53:23
recipients 24:14	release 25:9	research 49:14	RNS 8:11
reciprocity 15:8	relevant 58:19	69:17,19,23	roles 20:19
recognition 20:3	reluctant 58:12	respect 39:14	roll 58:4
	rely 57:15	response 61:25 73:11	room 48:11
46:25 47:5	relying 56:9	_	rule 14:7
recommends 61:16	remained 31:24	results 52:6	rules 8:24 12:22,
reconciliation	remember 10:17	retain 37:25	24 13:2,8,9 14:6
63:4,7	14:23 51:1 68:11	retaining 32:17	50:21,25 51:8
record 4:7 19:23	remove 10:9 17:3	retention 24:1,2,6	S
57:23 59:5	renovations 23:17	retirement 6:12 66:4	
recount 56:17	20.17		safely 62:12

Index: safety..specific

safety 44:23	Secretary 50:22	sets 15:7	single-spaced 59:18
salaries 13:18,21	sections 16:21	setting 8:13	
64:23	seeking 15:16	settlement 50:6	sit 34:16
salary 64:19 66:2	25:25 65:5 66:11	settlements 60:16	sitting 66:18
Saltzman 44:9	segue 8:2	Shan 5:15,17,21,	situation 37:12 45:11
Sandra 21:13 47:4 49:10 71:1	selected 47:8,17 53:10	23 6:4 10:22 44:10 47:6,14,17	45.11 six-month 31:4
sauce 38:12	semester 42:7	48:19	skill 74:10
savings 41:20	semesters 38:21	share 28:18 65:23 66:4	skilled 12:11
scale 62:19,20,23	39:7	sharing 27:23	skin 72:5
63:14	seminar 49:2	SHAW 4:13 13:12	slash 62:19
scenes 44:16	Senate 5:6,19 6:17,22 8:20 9:9,	22:11 55:19 67:5	slide 50:20
schedule 29:2	21,25 10:1 48:9	68:3,23 69:15	slight 53:18,22
scholarship 24:3, 6,13 40:12,13	Senator 7:2,3	70:12,25 71:6 72:19	slightly 54:2,11
scholarships	8:22 9:6,24	shortages 17:18	small 41:11 42:20
24:2,17 37:19,20	send 25:1,9	shout 38:10	sneaky 60:3
school 40:15 41:9	sense 37:9,23	show 31:20 46:7	solely 16:20 19:2
45:6,7,9,11,12,15,	56:11	48:14	sound 11:14
22,24 46:6	separate 15:22 27:9,11 49:2	showing 67:14	sounds 16:10
schools 24:13,22, 23,25 29:13 31:14	September 29:5,	shows 68:16	57:18 60:8
32:21 35:20 36:2	10	side 9:9 41:7	source 27:10
40:4 45:13,25	series 25:5	sign 63:1	span 51:21
Scientific 49:8	serve 20:19 40:7	signature 74:17	speak 4:18 43:10 44:12 48:22
Scoggins 7:13,19	47:8	significant 8:16	_
scope 8:25 12:18	served 20:10	35:23 52:1	speaker 57:14 58:11,16
13:1,2 18:23	47:2,4	significantly 54:9	speaking 70:6
scores 31:21 34:23 36:8	service 19:13 20:4 24:3,7,10	signifying 25:1	special 38:12
screen 42:5,10,13	serving 47:7	similar 69:19	specialist 27:19
48:10	session 6:6 10:5	simpler 15:19	specialty 10:11
screens 42:8	sessions 23:21	simulated 69:24	specific 18:18
seal 74:17	set 6:25 38:19	simulation 69:20	70:14
	51:4 52:19	simulators 69:24	

Index: specifically..talking

specifically 18:7	29:8 30:19 31:22	strengths 27:1	supervision 74:10
63:3	34:2 44:24 45:24 47:21 50:22 64:21	stricken 56:3	supervisory 53:8,
spend 5:20	67:18 74:4	striking 15:23	14
spent 6:9 64:23, 24	stated 55:15 74:8	stroking 6:15	supplement 14:7
	statement 26:8	student 23:21	supply 65:9
spoke 67:9 spot 52:25	62:22 63:3	24:14 32:24,25 33:4 36:18 38:25	support 13:24 37:16 39:12 44:21
spring 24:23	statements 55:17 56:1 59:8	41:18 42:3,14,15,	supportive 7:20
65:14	states 13:13 15:9	17,21,23	supports 32:13
Springs 31:2	status 9:11 51:9	students 24:4,5,8, 10 25:3 32:3,17	71:17
stabilize 6:14	statutes 15:22	33:4,16 34:1,9	surprise 17:13
staff 10:23 13:18	stay 10:21 36:22	35:18 36:5,15,24	surprised 15:13
44:5,7,11,21 46:23,25 49:8,11,	51:17 54:8 68:18	39:10,21 40:3,5,7, 14,16 41:21 42:11	sweetly 21:19
25 52:20 53:4	stayed 36:9	stuff 63:5	SWIB 21:9
62:6 66:12,13	steadily 32:12	subcommittee	sworn 21:24
stakeholders 7:10	54:7	5:14,19,22	SWOT 26:25
25:10 27:24 28:1, 3,22 47:23	step 49:24	submission 26:1	Symposium 49:9
	stopping 17:15		
stand 59.7	stepping 47:15	submissions	system 6:13 46:1
stand 59:7	Stewart 11:4,9,17	submissions 24:15	system 6:13 46:1
stand 59:7 standard 70:7 72:12	Stewart 11:4,9,17 12:3 13:15,22	24:15 submit 25:12	system 6:13 46:1
standard 70:7	Stewart 11:4,9,17	24:15 submit 25:12 29:23 31:3,14	T
standard 70:7 72:12	Stewart 11:4,9,17 12:3 13:15,22 35:2,8,11,25 37:7 54:25 55:5,21 56:11 57:1,20	24:15 submit 25:12	
standard 70:7 72:12 standardized 28:12 55:25 standards 29:14,	Stewart 11:4,9,17 12:3 13:15,22 35:2,8,11,25 37:7 54:25 55:5,21 56:11 57:1,20 58:25 59:20 60:8	24:15 submit 25:12 29:23 31:3,14 submitted 24:13 50:21	T table 67:8 70:19
standard 70:7 72:12 standardized 28:12 55:25 standards 29:14, 15 30:12 31:24	Stewart 11:4,9,17 12:3 13:15,22 35:2,8,11,25 37:7 54:25 55:5,21 56:11 57:1,20 58:25 59:20 60:8 62:3 63:21 64:6 68:21,25 69:16	24:15 submit 25:12 29:23 31:3,14 submitted 24:13 50:21 submitting 23:24	T table 67:8 70:19 71:7
standard 70:7 72:12 standardized 28:12 55:25 standards 29:14, 15 30:12 31:24 33:18	Stewart 11:4,9,17 12:3 13:15,22 35:2,8,11,25 37:7 54:25 55:5,21 56:11 57:1,20 58:25 59:20 60:8 62:3 63:21 64:6 68:21,25 69:16 70:19,20 71:2,13,	24:15 submit 25:12 29:23 31:3,14 submitted 24:13 50:21 submitting 23:24 subpar 70:1	T table 67:8 70:19 71:7 tabled 62:16
standard 70:7 72:12 standardized 28:12 55:25 standards 29:14, 15 30:12 31:24 33:18 standing 42:3	Stewart 11:4,9,17 12:3 13:15,22 35:2,8,11,25 37:7 54:25 55:5,21 56:11 57:1,20 58:25 59:20 60:8 62:3 63:21 64:6 68:21,25 69:16 70:19,20 71:2,13, 21 72:4,21	24:15 submit 25:12 29:23 31:3,14 submitted 24:13 50:21 submitting 23:24 subpar 70:1 substantive 14:4	T table 67:8 70:19 71:7 tabled 62:16 tabling 63:10
standard 70:7 72:12 standardized 28:12 55:25 standards 29:14, 15 30:12 31:24 33:18 standing 42:3 start 5:13 14:19, 24 15:17,20 16:20	Stewart 11:4,9,17 12:3 13:15,22 35:2,8,11,25 37:7 54:25 55:5,21 56:11 57:1,20 58:25 59:20 60:8 62:3 63:21 64:6 68:21,25 69:16 70:19,20 71:2,13, 21 21 72:4,21 stop 19:12	24:15 submit 25:12 29:23 31:3,14 submitted 24:13 50:21 submitting 23:24 subpar 70:1	T table 67:8 70:19 71:7 tabled 62:16 tabling 63:10 tagged 45:25
standard 70:7 72:12 standardized 28:12 55:25 standards 29:14, 15 30:12 31:24 33:18 standing 42:3 start 5:13 14:19,	Stewart 11:4,9,17 12:3 13:15,22 35:2,8,11,25 37:7 54:25 55:5,21 56:11 57:1,20 58:25 59:20 60:8 62:3 63:21 64:6 68:21,25 69:16 70:19,20 71:2,13, 21 72:4,21 stop 19:12 stories 40:22	24:15 submit 25:12 29:23 31:3,14 submitted 24:13 50:21 submitting 23:24 subpar 70:1 substantive 14:4 success 21:6	T table 67:8 70:19 71:7 tabled 62:16 tabling 63:10 tagged 45:25 takes 41:4,5 56:8 taking 46:18 60:1 talk 13:22 17:17
standard 70:7 72:12 standardized 28:12 55:25 standards 29:14, 15 30:12 31:24 33:18 standing 42:3 start 5:13 14:19, 24 15:17,20 16:20 18:19 22:21 68:24 started 30:16 58:8	Stewart 11:4,9,17 12:3 13:15,22 35:2,8,11,25 37:7 54:25 55:5,21 56:11 57:1,20 58:25 59:20 60:8 62:3 63:21 64:6 68:21,25 69:16 70:19,20 71:2,13, 21 72:4,21 stop 19:12 stories 40:22 strange 36:11	24:15 submit 25:12 29:23 31:3,14 submitted 24:13 50:21 submitting 23:24 subpar 70:1 substantive 14:4 success 21:6 42:23	T table 67:8 70:19 71:7 tabled 62:16 tabling 63:10 tagged 45:25 takes 41:4,5 56:8 taking 46:18 60:1
standard 70:7 72:12 standardized 28:12 55:25 standards 29:14, 15 30:12 31:24 33:18 standing 42:3 start 5:13 14:19, 24 15:17,20 16:20 18:19 22:21 68:24 started 30:16 58:8 66:1	Stewart 11:4,9,17 12:3 13:15,22 35:2,8,11,25 37:7 54:25 55:5,21 56:11 57:1,20 58:25 59:20 60:8 62:3 63:21 64:6 68:21,25 69:16 70:19,20 71:2,13, 21 72:4,21 stop 19:12 stories 40:22 strange 36:11 strategic 26:6,8,	24:15 submit 25:12 29:23 31:3,14 submitted 24:13 50:21 submitting 23:24 subpar 70:1 substantive 14:4 success 21:6 42:23 successful 33:5	T table 67:8 70:19 71:7 tabled 62:16 tabling 63:10 tagged 45:25 takes 41:4,5 56:8 taking 46:18 60:1 talk 13:22 17:17 40:17 44:4 53:1 talked 5:24 6:5
standard 70:7 72:12 standardized 28:12 55:25 standards 29:14, 15 30:12 31:24 33:18 standing 42:3 start 5:13 14:19, 24 15:17,20 16:20 18:19 22:21 68:24 started 30:16 58:8 66:1 starts 41:1	Stewart 11:4,9,17 12:3 13:15,22 35:2,8,11,25 37:7 54:25 55:5,21 56:11 57:1,20 58:25 59:20 60:8 62:3 63:21 64:6 68:21,25 69:16 70:19,20 71:2,13, 21 72:4,21 stop 19:12 stories 40:22 strange 36:11 strategic 26:6,8, 11,15,18,25	24:15 submit 25:12 29:23 31:3,14 submitted 24:13 50:21 submitting 23:24 subpar 70:1 substantive 14:4 success 21:6 42:23 successful 33:5 37:25 39:16	T table 67:8 70:19 71:7 tabled 62:16 tabling 63:10 tagged 45:25 takes 41:4,5 56:8 taking 46:18 60:1 talk 13:22 17:17 40:17 44:4 53:1 talked 5:24 6:5 7:4 14:13 40:11
standard 70:7 72:12 standardized 28:12 55:25 standards 29:14, 15 30:12 31:24 33:18 standing 42:3 start 5:13 14:19, 24 15:17,20 16:20 18:19 22:21 68:24 started 30:16 58:8 66:1	Stewart 11:4,9,17 12:3 13:15,22 35:2,8,11,25 37:7 54:25 55:5,21 56:11 57:1,20 58:25 59:20 60:8 62:3 63:21 64:6 68:21,25 69:16 70:19,20 71:2,13, 21 72:4,21 stop 19:12 stories 40:22 strange 36:11 strategic 26:6,8,	24:15 submit 25:12 29:23 31:3,14 submitted 24:13 50:21 submitting 23:24 subpar 70:1 substantive 14:4 success 21:6 42:23 successful 33:5 37:25 39:16 succinctly 14:3	T table 67:8 70:19 71:7 tabled 62:16 tabling 63:10 tagged 45:25 takes 41:4,5 56:8 taking 46:18 60:1 talk 13:22 17:17 40:17 44:4 53:1 talked 5:24 6:5

Index: tax..uploaded

42:21 43:1 58:1,5,	65:12 67:5 70:2	totally 18:21	trust 39:10
9,21 67:6 68:12 69:2 70:4	things 11:6 12:8	town 41:11	Tuesday 5:18
tax 6:10	13:22 28:10 32:11,23 33:1	track 12:9	48:8
	35:16 36:10 37:5	tracked 64:20	turnaround 52:7
teaching 28:16 38:21	40:3,17,19,24	tracking 8:18 14:8	TURNER 15:14
tear 41:5	41:3,19 42:18,19, 21 44:5 45:5	62:11	16:12,18 17:10 18:2,10 51:11
technology 46:1	56:13 62:18 63:8	Tracy 8:14	55:3 56:4,12 57:3,
67:17	69:18	traditional 37:24	12,24 58:17 59:9,
teledocs 68:14	thinking 13:16	traditionally	22
telehealth 69:8	41:24 69:10 72:9	34:22	turning 60:5
71:16 72:12	thought 6:6 12:13	trainers 70:2	turpitude 15:25
telemedicine	43:3 49:5	training 23:20	type 6:25 18:17
23:13 71:16	Thoughtspan 45:22	transcript 45:8	types 71:15
telling 5:1 21:10	threats 27:2	56:7,9,14,15,23	typewritten 74:8
temporary 9:12		57:16 58:10 59:12 74:6	typically 38:24
ten 25:17 59:21	three-year 31:20	transcription 74:9	41:1
tend 70:5,6	thrilled 47:25	transcripts 45:17	U
tentative 25:8	throw 67:24	57:10 60:7	
term 25:23	tickled 21:3	transition 38:22	unaware 17:7
terms 20:10 23:7	tighter 6:7	transparent 6:3	undergoing 23:17
24:12 26:12 28:10	time 4:8 19:15 26:20 31:20 40:23	travel 66:14	understand 13:16
31:21,25 33:10,14 36:1 72:9	42:25 43:24 45:20	traveling 36:25	17:18,23 56:15 69:1 72:23
test 28:6,8	47:24 48:11,25	tree 62:10	understanding
testimony 74:6	49:23 51:4,8,21 52:7 53:20 54:15	tremendous	35:4
-	63:10 65:6,10	30:20 42:22 44:13	unintended 17:20
testing 30:15 34:11	68:2 73:2 74:7	47:24 50:9,19	unique 28:10 41:7
tests 46:18	times 7:4 44:17	53:4	unlicensed 63:4,
therapy 8:13	title 9:19	tremendously 62:6	6,7,24
Theresa 74:2,21	today 4:5,23	Trey 11:4 14:13	update 4:20 29:17
thing 7:1,15 12:14	59:12 64:11 72:20	17:6 21:10 48:7	updating 23:5
13:4 26:5,24	told 61:3	troubles 37:1	47:12
28:16 29:1 30:11	total 32:4,21 50:4 53:18	true 30:15 41:20	uploaded 26:4
31:12 48:17 62:16	33.10	56:14 60:6 74:5	
	I	1	1

Index: USDA..Zoom

	55/2024		
USDA 23:12,25	wanting 72:8	working 5:3 20:23	
usurp 17:2	warranted 47:12	30:10	
usurping 12:25	washer 44:12	written 30:12	
utilize 24:23 54:6	watching 9:8	wrong 5:17	
utilized 42:7	ways 12:9 33:22 69:18	wrongdoing 19:2	
V	weaknesses 27:2	Y	
vague 71:20,22	wear 41:5	y'all 4:23 15:12	
Valentine's 5:20	weather 22:8	20:13,24 21:3,5,	
validity 37:11	website 26:4	14 55:8 56:23 59:24 71:7	
valued 20:4	Wednesday 8:4	y'all's 58:9	
	48:9	year 6:8 14:23	
Vanessa 48:2 61:3	week 5:2 8:5	15:17 16:13 25:5	
varied 33:8	10:17 27:20 52:22	31:15 32:6,7,9	
vary 28:15	weeks 4:24 10:18	40:20 64:15 65:10,11,15 66:2,	
vehicles 41:6	28:2	10	
	whomever 5:21	yearly 54:10	
vendor 45:22	Wiley 53:7,12	years 14:25 16:5,	
versus 72:13	withdraw 57:1	13 20:11 24:4	
violations 52:11	wonderful 5:20	32:1 33:8 35:19	
vital 63:1	43:17 44:4,5,6	53:13	
vitamins 8:11	wording 70:24	Z	
volunteer 25:16	words 11:21		
volunteering 46:24	work 4:25 5:16 15:3 24:10 36:16	Zoom 52:23,25	
vote 56:25	44:17 49:23 50:9, 19 62:7		
W	workforce 21:9,13		
wait 57:20 59:4	22:17,21 25:19,22 26:10 32:13 33:12 40:11 43:1,2,4,9,		
wanted 9:13,15,	13,14 49:15		
16 10:12 20:7 42:24 43:7 48:17	workgroup 51:1, 14		